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Thursday, June 10, 1982

## ICL to release its first Mitel product in July

by Donald Kennett  
THE first product ICL will market under its agreement with Canadian telecommunications manufacturer Mitel will be released in the UK next month. It is a digital telephone exchange which features an Ethernet local area network interface and telephone switching for voice and data.

First deliveries of the SX-2000 exchange are due in the first quarter of next year both in the UK and North America. Chris Elmer, UK managing director of Mitel, emphasises that it was designed for world markets.

The SX-2000 will also be supplied by British Telecom and Norton Telecom, a UK company which has specialised in telephone exchanges.

Mitel itself intends to stick to manufacturing the system, with plans to open a factory in the UK in 1984 or 1985.

Mitel has earned a reputation for the compactness and efficiency of its earlier analogue electronic telephone exchanges. It caused a row two years ago when it became the first company outside the UK telecommunications industry to supply small PABXs to British Telecom.

The SX-2000 is Mitel's first



IMLAY... Talking to DEC about extending the deal.

## Peachtree-DEC pact could extend to US

by Boris Sedlacek

A LOCAL agreement has been signed between the UK subsidiary of microcomputer software house Peachtree and Digital Equipment. It could pave the way for a bigger US deal between the two companies.

"We are presently talking to DEC about extending the deal to the US but we have not secured a contract yet," said John Inlay, chairman of Management Science America, the US software house which last year acquired Peachtree.

The UK agreement will put Peachtree application software on DEC's CP/M based microcomputer products — the add-on processor option to the VT100 terminal, the Rainbow 100 at the boot.

A spokesman for Farrington said that the parting was friendly, and that Giro had made suitable financial arrangements.

He refused to comment on the fact that Farrington were not originally due to leave the site until September. He added that the Farrington engineers were now deployed elsewhere.

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Computer Weekly

Thursday, June 17, 1982 Number 813 30p

## Overseas labour saves British software firm half development costs

by Claire Gonding  
A UK software company is claiming that it can halve software development costs by using cheap overseas talent.

Delta Conversions is cutting its development costs by employing teams of highly-qualified programmers in India where salaries are roughly a third of those earned by similarly skilled programmers in the UK.

The strength of the market there is the quality of the people and the work they produce. Most people who work for us are top-level graduates."

To critics who accuse Delta Conversions of exploiting the labour, Patman points out that the bulk of the work is done in India. Software is written by the Delta staff in India and then sent back to the UK for the final phase of development.

Other companies such as Rethrogs and Systime have been using Indian labour for years.

Delta Conversions believe that the way of operating is unique, not just because of the migrated bid, but because ties are close and sites maintained by sending UK staff to India for systems analysis, and bringing Indian staff to the UK for the final development phase.

This can often involve converting the software from one hardware environment or language dialect into the final target environment — hence the "Conversions" part of the company's title.

Although the conversion phase is an overhead, Delta Conversions has developed particular skills in

migration and translation of applications, and is still able to deliver entire projects at 50% of the UK costs, according to UK sales manager Barry Patman.

Delta Conversions is cutting its development costs by employing teams of highly-qualified programmers in India where salaries are roughly a third of those earned by similarly skilled programmers in the UK.

Delta also has staff in Abu-Dhabi, Hong-Kong, although the salaries paid by Delta are lower than for India, and that savings are passed on to the customer.

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AMDAHL ... All phases on schedule or better.

## Add-on snags hit IBM 3081 shipments

by Kevan Pearson  
DELIVERIES of IBM's top performance computer systems are being severely depressed both by the lack of peripherals to drive the systems at their potential and IBM's announcement of a cheaper mid-range alternative.

Many users in Europe and the US have been unwilling to take early deliveries of IBM's 3081s.

They are taking deferrals instead, and sometimes switching to the mid-range 3083, announced in April, according to industry sources.

Without these peripherals, says White, users could find themselves paying a lot of money up front when they replace 3033 with a 3081, but be unable to get any increase in system performance.

This combined with the launch of 3081s, he says, has led many users to change their upgrade plans in favour of the 3083.

According to White, there are already three second user 3081s available in Europe for delivery early in 1983, at prices "well below" IBM's list price.

Union sources within the company feel that the offer will be accepted on condition that further negotiations take place next January, after the company's full year results are known.

in the US by the end of the year. But Parry Mitchell, chairman of United Leasing, and John Fuller, a director at PCML, do not expect prices to drop that sharply.

All agree that the 3081 order position in Europe is "very soft".

They attribute this to the launch of a cheaper alternative in the top model of the 3083 series, and to the lack of system peripherals, notably the high performance 3380 disc drives and a high performance tape system, to drive the 3081 at its true potential.

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Users have had to accept large book losses on the upgrade, or defer taking the larger systems with the recession lasts.

The position has been repeated in Europe, though prices of 3033s have not fallen so badly. Logan White, a director of Megatech, says that European prices could fall to similar levels as those in the US by the end of the year.

The company would be starting manufacture of the first of its machines in July 1983 with Irish engineers from the Trilogy plant in Dublin joining the prototype manufacturing in California.

Gene Amdahl, founder of Trilogy and a founding director of the Amdahl Corporation, told a meeting of the investors who have put up a total of \$160 million for the new company, that all phases of the project were on schedule or better.

Several Japanese companies, notably Hitachi and Fujitsu, have put the cost of launching a brand new IBM compatible mainframe like the Trilogy machine at \$300 million. This is twice the sum raised so far by Trilogy.

The company's semiconductor facility, which was earlier delayed by 60 days due to heavy California rains, is now back on schedule, according to Amdahl.

Much of the advanced design

## ICL chairman knighted

by Kevan Pearson  
INDUSTRY figures picked up seven awards in the Queen's Birthday Honours list, including two knighthoods.

One of the knighthoods goes to Christopher Leidlaw, chairman of ICL and former deputy chairman of British Petroleum.

It is the second piece of good news for Leidlaw in recent weeks. Last week it was announced that ICL is on course for a return to profitability in 1982. It is already trading profitably if the prodigious interest charges it currently pays are ignored.

The other knighthood was awarded to John Hoskyns, founder of the Hoskyns Software Development Agency, which has been successful at attracting high technology investment to the area. Hoskyns is returning to private industry.

Margaret Wood, a member of the Glorioton Development Agency, which has been successful at attracting high technology investment to the area, was awarded an OBE.

There are two CBEs, one for Douglas Morrell, deputy managing director of Racal Electronics, and one for Professor Robert Churchouse, a computer science lecturer.

The industry also gets two MBEs; one to the managing director of Compugraphics International, Graham Bowen; and the other to Geoff Gossop, chief executive of Midleton, the Belper-based peripherals and systems company. Gossop founded Midleton eight years ago and has guided it to its present multi-million pound turnover.

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# Links to remote sites for Zynar network

by Donald Kennett

COMMUNICATIONS links to remote sites and to mainframes are two of the planned series of enhancements to Zynar's Cluster One local area network.

The company believes the new features will help to quadruple sales this year of the network for Apple microcomputers.

The enhancements will be introduced through a variety of deals with other companies, as well as Zynar's own developments and those of its sister company Nestar.

Zynar was set up in the UK early in 1980 to distribute Nestar's networking products. Last year it converted its initial minority shareholding in California-based Nestar into a majority one. The two now operate as a joint international company.

The first remote communications product, the £1,000 FTS file

transfer server, is designed to transfer files of any size automatically at pre-set times or regular intervals to another FTS on a remote Cluster One network, or on request directly to or from a user station.

The hardware is based on the Owlview data interface from Owl Computers.

Another communications device is the buffered communication card, which has its own 6502 processor with up to 8 Kbytes of ROM control programme and up to 8 Kbytes of RAM.

Mainframe links will be supported by servers to emulate IBM's 3780 and 3270 terminal protocols later this year.

The company wants its customers to be able to integrate local network and mainframe facilities, but it also believes that adding communications to personal con-

tents can be the basis of an alternative to mainframes and minis.

The market push is to be fuelled by supporting industry standard packages.

Next month, a multi-user version of Micro Focus' CIS Cobol language is to be available, running under CP/M according to Zynar Managing Director Colin Crook.

A venture of a rather different nature is the company's plan to foray into leisure or games software, with the first product due next month under the label The Leisure Collection. Initially it will involve simply buying and marketing other companies' products for standalone Apples, but Zynar is working on a specialised implementation of its network for "professional leisure network operators", which could lead to a new type of amusement arcade.



CROOK... Zynar plans for "professional leisure network operators".

## Machine tool industry 'undermined' fear

by Donald Kennett

MIXED reactions greeted last week's announcement of £50 million worth of support for flexible manufacturing systems. The Department of Industry scheme, which is designed to encourage the application of computer control to batch production processes, has aroused fears that the UK machine tool industry could be undermined by subsidised imports.

But Information Technology Minister Kenneth Baker said: "We will do everything we can to promote British machine tools and equipment and it is very encouraging that a growing proportion of robots is being produced in the UK."

Scepticism about the ambiguities involved in requiring applica-



ADAMS... "Invention to be selective".

manufacturing system which it started work on four years ago.

The scheme allocates £35 million under the Industry Act, as well as £25 million under the Science and Technology Act which can be used for riskier plans.

• Cranfield Institute of Technology has announced what is believed to be the world's first Master of Science (MSc) course in flexible manufacturing systems.

According to James Minotto, president of Computerland Europe, his company will also take over Comart's legal action against Microcomputerland, the troubled self-appointed distributor for the IBM Personal Computer, which has now stopped trading.

Meanwhile, the two Microcomputerland offshoots, Microland and Microcomputerland, are keeping an eye on each other.

Pierre Rarama, a former ex-Microcomputerland salesman, fired by managing director Mick Punter, and now working for Microland, said he received a call from Microcomputerland director Norman Park asking for supplies of the machine.

"We are offering the IBM Personal Computer at £2,450 against the old price of £2,950, and we have so far taken orders for 12 machines," Rarama said.

Mrs Thatcher pointed out that the government had announced substantial programmes to encourage new technology.

## US chain plans 40 UK stores

by Boris Secaca

THE giant US micro retailer Computerland chain is set to make a push into the UK market. It has bought the name Computerland from Comart and plans to open up its first two stores in London towards the end of the year.

The US company hopes to open 40 stores in the UK over the next five years. Comart bought the Byte Shop, which had rights to the Computerland name when it folded years ago. Comart will retain the Byte Shop name for its retail operations.

Building on Prestel's recently opened Gateway, which enables information providers to set up direct links between their computers and Prestel, the two companies are to launch a service called Skytrack which does the airlines' end of the job for them. This could save the airlines up to £100,000 each and accelerate the spread of online access to their systems.

Videocom has specialised in making terminals and communications controllers for multiple system access in the travel industry since its formation in 1972.

"Videocom invented multi-access for the airlines," said managing director Keith Barker, "We pioneered it with them in the Travelcom reservations service and took it around the world."

"There are already 2,800 travel agents' offices equipped with Prestel sets. We are in discussions with 30 airlines for Skytrack."

While Videocom is to recruit the airlines, Prestel will recruit travel agents.

## Reservations can now be confirmed on Prestel

by Donald Kennett

PRESTEL has teamed up with travel industry communications specialists Videocom to overcome one of the long-bemoaned shortcomings of its bookings systems — that reservations could not be confirmed at the time of placing.

Banks warning

BANKING Information Service

has warned that the encoding of bank credit vouchers by character produced on dot matrix paper will not be suitable for the bank clearing system when it is automated at the end of 1983.

Character quality will have to comply with OCR-B specifications set out by the Inter-Bank Standards Unit.

## £500 million strike

LAST year's disruptive action by DP staff at key computer centres in support of demands for higher pay for civil servants cost the government £500 million in losses.

The money went on buying

more office equipment

and recruiting extra staff.

## Robot project

THE Japanese government is to launch a multi-million pound seven-year project to develop intelligent robots for scientific, economic and social purposes.

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BURY... Looking for a 16-bit replacement.

# ACT beats slump with profits up 33%

by Kevan Pearson  
BIRMINGHAM based bureau and micro house Applied Computer Techniques had a bumper year in 1981 despite the recession afflicting the West Midlands, where in some areas unemployment has reached 17%.

ACT's pre-tax profits rose by 33.6% to just over £1 million, compared with the previous year. Sales were almost £8.4 million, a rise of 17%.

The company is making a one for eight rights issue to finance additional growth, particularly the development of software for the 16-bit Sirius 1, for which ACT is sole UK distributor. The company has so far shipped or has orders for 2,000 Sirius machines.

There is one extraordinary item in the accounts. Almost £200,000 has been written off for the liquidation of its investment in Computer Think, the company set up to make the Series 800. ACT will continue to sell the machine, and 500 units have been sold so far, but it is looking for a 16-bit replacement.

ACT is talking to Convergent Technologies of California, which makes the Intel 8088/8086-based machine which forms the basis of Burroughs' B20 small business systems. Negotiations are continuing, according to ACT's chairman, Lindsay Bury, though Convergent's price is too high, he adds.

Series 800 is marketed as a complete small business system, with networking facilities, so ACT is looking for a proven product to replace it in the burgeoning 16-bit market.

It has Sirius, which is 8088-based like the Convergent Technologies' machine, and Bury admits that Sirius could form the basis of a Series 800 replacement. But at the moment neither the software nor the networking facilities exist in a fully developed form.

And ACT's plans for the Sirius appear to be separate from its small business system activities. It has set up a subsidiary to handle the machine.

The company is not selling Sirius direct to the public at the moment, though it probably will in the longer term.

## Intel to launch French components venture

by Jack Gee  
INTEL is to launch an ambitious programme to manufacture advanced computer components in France. Production will be handled by Cimatiel, Intel's joint venture with Matra and Harris.

Intel announced in Paris that it is in the process of defining with its partners a range of up to five components. The final choice will be made in 1983 and production will start shortly afterwards.

Barry Cox, Intel's European chief, said: "The key issue for us is to obtain from the new French government the right to sell our products freely to the data processing and telecommunications industries here."

Cox emphasised the experience of Matra in advanced technology. He contrasted it with that of re-



cently nationalised Saint Gobain, with which Intel's negotiations for a co-operative arrangement failed before the Socialist administration took over in France a year ago.

Cox expressed confidence in Intel's 64K circuit and claimed that its high density memory was vastly superior to competitors.

He added: "We delivered 10 million of them last year and plan 60 million for this year and 200 million in 1983."

"Even if we were not the first in the field, we are well placed in this fast developing market which is only just beginning to take off."

Cox added: "We are not surrendering to the Japanese. They will remain our competitors. But we can co-exist. Our strategy is to improve our technology, innovate at a faster speed and to excel where

## SPL move to establish a US market

by Sarah Hardcastle  
IN a move to establish a market in the US, SPL International, the London systems and software house, has signed up Intelligent Industrial Systems Inc of Secaucus, New Jersey as its American supplier of this market.

As a first step, IIS will distribute two of SPL's most successful products, the RTL2 high-level language and the Magic microcomputer software development package.

Announcing the development, Jim Fisher, managing director of SPL's research division said: "Our first target in the US will be the OEMs in the real time control systems market, designing controllers for industrial applications.

"The new generation control systems, employing 16- and 32-bit

micros, call for a more flexible and cost-effective approach to software design. This is not being met by the fixed packages of Honeywell and Foxborough, the traditional suppliers of this market."

Confident of finding a large market for RTL2, Fisher added: "The majority of US companies use Fortran and assembler for their real time projects. They are the kind of OEMs likely to turn to RTL2 because of its security, simplicity and portability."

IIS, a computer consultancy and subsidiary of the \$300 million NPS Corporation, was chosen, said Fisher, because the company has good control systems experience and is familiar with what is a classic RTL2 market. Other SPL products would probably be distributed by IIS.

tion to pull itself back into the match.

And so to the darts. Secretaries Jean Goodman and Maureen Fraser started on the Computer Weekly side while the accuracy of Trident's Neil E. Smith threatened to allow Trident to take home its own prizes.

In the end the unsteady hand but cool head of Computer Weekly classified advertisement manager Brian Durmunt slotted home the crucial double to square the match.

An honourable draw to a more-or-less honourable competition.

## This (sort of) sporting life . . .

It was provided by Trident's larger-than-life chairman John O'Sullivan, an old hand at the recruitment consultancy business.

The competition saw up to 25 people involved on each side and was spread over nine events. It kicked off with mixed sexes five-a-side football in which a friendly knock-around quickly became a serious match, but ended with laughs shared at 4-4.

Likewise the squash, in which Computer Weekly's youthful telecast manager Shobhan Galjar was outpaced by the older but fiercer Mike Bull, managing director of Trident, before Trident's Keith Taylor went down to Julian Bidlake in a tough match to leave the points all square.

From then on, dear reader, your reporter has to say that things went downhill. Gentle parlour

games of dominoes and backgammon became displays of outrageous chauvinism on each side as the night's scorer, Peter Jezeph of Trident, attempted to ensure that justice was done.

With losses piling up against the home side it was with some reluctance that journalistic integrity also requires your reporter to record that Computer Weekly needed the beer drinking competi-

## We're big on Digital terminals



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### VT110

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### VT125 graphics VDU

VT125, built with 768 x 240 x 2 graphics, green screen, parallel port, optional advanced video.

### VT131 full feature VDU

As VT101, but with local editing, block mode, advanced video features, printer port, full 24 x 132 character memory.

### VT132 graphics VDU

VT132, built with 768 x 240 x 2 graphics, green screen, parallel port, optional advanced video.

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John Doe

# Racal ventures into expert systems market

by Philip Hunter  
COMMUNICATIONS company Racal has set up a new expert systems division.

Initially Racal will develop expert systems for the oil industry on a computer manufactured by Symbolics of the US. The Symbolics computer is distributed in the UK by Electronic Associates, the specialist supplier of computer services for scientific applications.

After a cautious start in oil exploration, Racal expects to branch out into other applications for machine intelligence such as medicine. It also expects to develop portable software to run on general purpose machines, including the Digital Equipment VAX.

Racal will supply some general purpose software through licensing, as well as customised programs for specialist applications.

But in both cases the software will be tailored to a particular application, like oil exploration.

Expert systems consist of two



GAGNARD... "We still intend to keep a fairly low profile."

## Pansophic widens choice of programming aids for IBM users

by Maggie McLening  
AN application development language which widens the choice of programming aids for IBM mainframe users has been introduced by Pansophic.

Called PRO/grammer, the product "bridges the gap between straightforward generators and powerful programming languages", according to IBM system software specialists Pansophic.

Two main markets are predicted for the product: users of Pansophic's Easytrieve data retrieval package wishing to extend it into a complete application development tool; and Cobol and PL/I users looking for greater speed and efficiency.

Aimed at DP departments and not users, PRO/grammer includes such features as automatic and multiple report formatting, unlimited synchronised file processing, virtual file management, a macro system and debugging aids.

Operating on IBM 360/370, 303X and 4300 machines with online execution via TSO, ICCF and CMS, it is unlikely to tread on the toes of its potential main rival User File Online (UFO), which is mar-

ked in the UK by FTS and Systems Resources and runs under CICS. But Pansophic argues that CICS is the logical future development.

Priced at £8,000 for the DOS version and £10,000 for OS, PRO/grammer is cheaper than UFO, which costs £11,500. But UFO has already established a formidable user base of some 550 installations spread over 20 countries, said its developer, Oxford Software Corporation of the US, recently collected an ICP award for sales worth \$10 million.

The launch of PRO/grammer was timed to coincide with the arrival of Pansophic's new vice-president of European operations, Jim Gagnard, who will be permanently based in the UK. He outlined his plans for Pansophic Europe.

"We still intend to keep a fairly low profile, while building up a marketing group in Europe," he said. "We're always looking for good agents and have so far appointed six in Greece, Italy, Sweden, Switzerland, Italy and Spain."

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DP/Han 134

## 'Big companies not suited to electronic office'

by Kevan Pearson  
LARGE companies are not suited to the rapid introduction of office automation, according to a report by London-based research company Euromonitor Publications.

The report claims that large organisations are "too compartmentalised for rapid progress towards the electronic office to be achieved". It also criticises senior managers for failing to take the lead in the use of

computer equipment in the office. A resistance to the use of PCs comes in for particular criticism.

The report's findings go against the prevailing wisdom that large companies provide the most favourable environment for the introduction of electronic office.

\* Euromonitor Publications, 100 Newgate Street, London EC1R 4EE, Tel: 01-242 0000. Subscriptions £120 per year.

components: a database of knowledge and an inference program to draw conclusions from it. Expert systems, a branch of machine intelligence, are largely a UK phenomenon. In the US, more effort has been dedicated to information systems that respond to simple English queries.

The pioneers of expert systems in the UK, System Programmers (SPL) and Intelligent Terminals (ITL), have taken a different approach from Racal.

Both these companies developed and now market general purpose expert systems generators which enable the user to build knowledge databases for any applications which need diagnoses from quantifiable information.

The machine that Racal will use, the Symbolics 3600, is dedicated to LISP and other languages developed in the US.

These languages require a lot of central processing power, and benefit from a large dedicated machine.

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**THE NCC IN HOUSTON**

# Foreign firms' low-key stance at US show

THE best way to describe the National Computer Conference, America's one-time premier computer show, is to say that it was half the size of the Hanover Fair, and four times as noisy.

The NCC attracted 622 exhibitors, more than 90% of whom were American companies. The computer section of the Hanover event captured 1,200 companies. But the number of foreign exhibitors was what most distinguished the European event from the American.

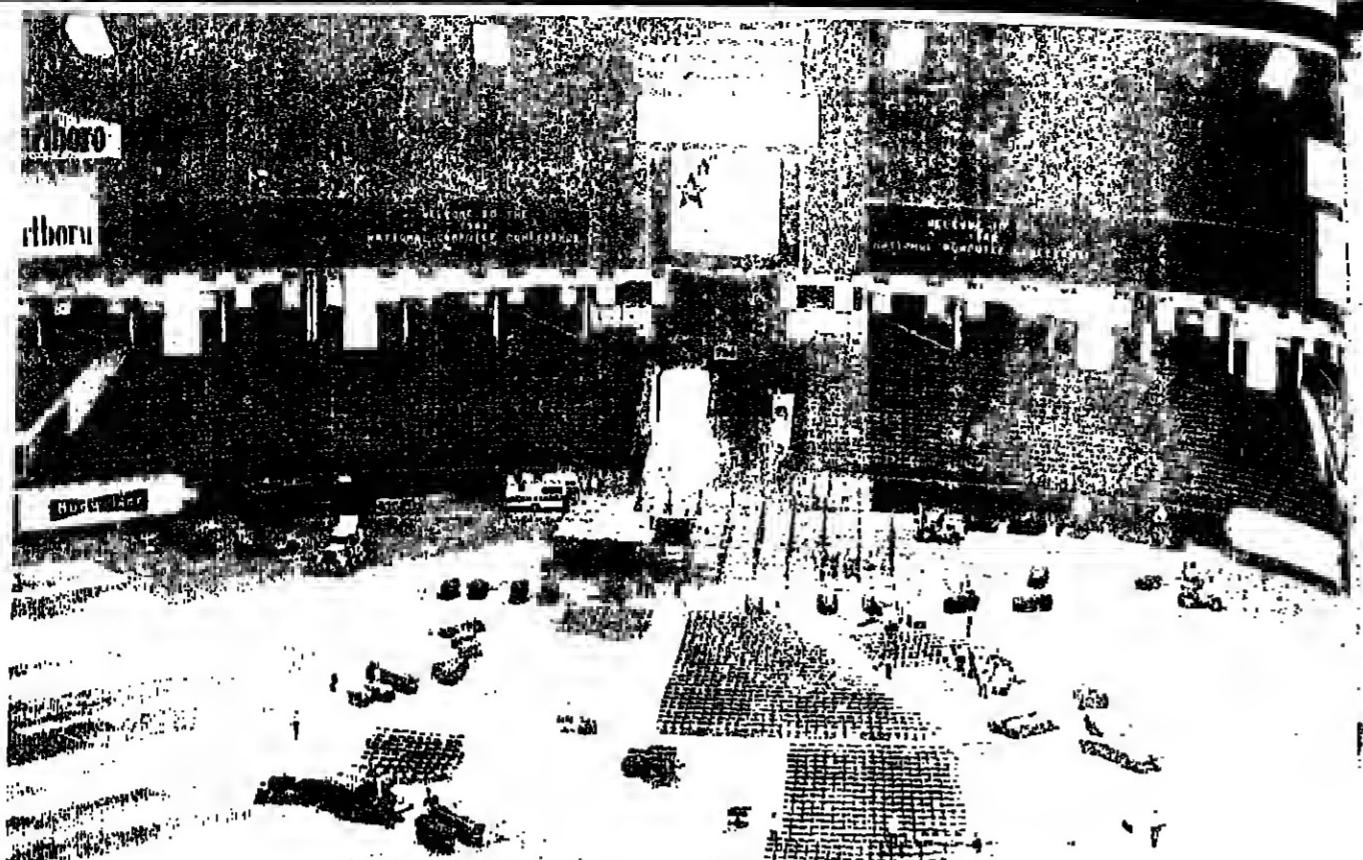
There were 27 Japanese computer companies at Hanover, dominating an entire section of the huge conference halls.

In Houston, only five Japanese computer companies had a presence of any stature.

Panasonic focused its stand at NCC on a series of colour and monochrome visual display units aimed principally at US small system builders. It did not display the 16-bit micro which was such a central feature of its stand at Hanover.

Only one model of the Panasonic hand-held computer was on display, and given the current American interest in hand-held and portable computers, this product attracted the most interest.

Featured with full 52K extended memory, the machine was shown in the briefcase display incorporating an acoustic coupler, dual colour thermal dot matrix printer and TV connector.



*Business as usual in the Astrodome at Houston, Texas. After the NCC comes Stevie Wonder in concert.*

showed a range of enhanced versions of the Astra small business system, and a series of American-made graphics packages running on the PC8000 personal computer. The speed at which American software companies have produced packages for the low-cost Japanese hardware is now becoming increasingly available in the US, was a significant feature of the Japanese stands.

Staff at the NEC stand attributed NEC's \$100 million revenues in 1981 to a substantial push from the US software industry.

## Nearly 100,000 see vast range of new products

"POWER to the end user" was the banner under which most exhibitors at this year's NCC united. Nearly 100,000 visitors came to see the variety of hardware, software and peripheral products gathered under the triangular roof of Houston's Astrodome, which sits next to the huge circular Astrodome, claimed by Texans to be the eighth wonder of the world.

As well as software to help you do-it-yourself, a deluge of graphics and colour-screen tools were launched, along with the inevitable contingent of new micros. There was no lack of new peripherals and discs - including innovative 9 inch discs and 3½ inch floppies - to support expanding user needs.

But it was not easy to extract a common theme from anything as big as NCC. "Confusion" might be one, with the plethora of micro products jostling one another in a market where the mainframe manufacturers were keeping quiet.

Crowd-pullers were the Grid flat-screen portable terminal, the Business Express database and applications system, and the Digital Equipment Rainbow personal computer.

Interest in operating systems and high-level languages was high, with the accent on ease of use.

But besides the now-familiar messages about easy use and low prices, there were more exciting discussions going on. NCC is a meeting of brainpower as much as marketing. While the products of last year's ideas were being pushed with less gimmicks than expected at such events, a lot of the innovators themselves were looking forward to the next generation.

Natural language and the potentially emerging results of artificial intelligence research were the two commonly discussed topics among conference delegates at the more innovative exhibits.

But in the realms of the commercially available, debate centred more on down-to-earth subjects like price, and whether the market was as eager to buy all those graphics and colour terminals as the industry seems to think.

In Houston, where the Astrodome dominates the NCC site as monument to Thinking Big, the computer industry seemed to be concentrating on thinking small.

And the message is an unequivocal one: software is hoping to be the dominant feature of system firms now - it evidently already is.

## Meeting the needs of micro users

ONE of the most active aspects of NCC was disc and peripherals. As the microsoftware market continues to multiply, disc manufacturers are rippling in with a plethora of fixed, removable and floppy disc products to cater for expanding needs of micro users.

In a bid to keep its leading position in the peripherals market, Control Data announced seven new products at the show.

They include the CDC 9710 Removable Storage Disc, designed for use with mini and microcomputers, and CDC's first 5¼-inch Winchester disc, allowing storage of 19 million or 32-million bytes of storage. It is dubbed the Wren.

The company pointed to the shorter life cycle of disc products as the driving force behind its new interface policy. CDC is aiming to build more intelligence into its products under its Intelligent Standard Interface strategy, with the secondary aims of reducing costs, increasing reliability and supporting future developments.

Marketing chief, Tom Camp, spoke of the fierce competition, especially from the Japanese, as well as the shortening life cycle of disc products, as the main reasons for the new strategy.

### Gemini launch

IN one of the few introductions of new software for the IBM Series I at NCC, Gemini Information Systems launched its database system. The DDQuery system is described as an expanded database system with report writer, transaction processor and query facilities.

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## Smalltalk grabs the attention

ANOTHER attention-grabber at NCC was the Xerox Smalltalk system, which made an unexpected appearance at one of the Xerox stands during the last days of the show.

Smalltalk lets the operator work with different sets of data on one screen, displaying various "windows" which mix graphics and text. It has been hailed as the way forward in small system operations since it does away with the constraints of working in exclusive work modes, allowing users to run several different jobs at the same time.

The Business Express system is a standalone system from the Systems Group, and was built from scratch for a busy multi-user environment.

The system can support about ten screens without sacrificing performance, partly because the software is written in assembly language for speed.

It works as many applications generators do from a series of menus.

Priced between \$4,000 and \$6,000, the Business Express system is likely to find a large market as a standalone system without the help of CP/M and other popular operating systems.

Also on show was the British generator The Last One, its sensational campaign becoming somewhat tarnished by yet another launch. But like Business Express, it managed to bring a steady trickle of interest to the seminar room where visitors could play with the system.

Xerox does not plan to release the Smalltalk operating system generally however. "We've been using it for ten years or so in research," said the Xerox 1100 marketing manager Bob Boenicker. "The 1100 Interlink-D will become available outside Xerox by the end of the year, but it will not be available for anyone else's machines."

Crowds also found another spectacular graphics terminal, the Forward Technology full-page system running on the Microsoft stand. The Forward Technology terminal works under the Microsoft Xenix operating system.

## Program generator for multi-user environment

IT was difficult to move down any of the aisles of the NCC this year without coming across Yet Another Program Generator.

Program generators have become not just respectable but almost obligatory for any company wanting a go-ahead software image. One such, Business Express, was claiming to leapfrog the competition in both price and performance.

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Only on the final day of NCC did The Last One grab the attention from the competition. A last-minute link up with the Scott voice input kit allowed the generator to be put on show as a programming tool for the disabled, adaptable in any language. The voice-input system allowed manipulation of the menu by voice alone - an option which may well be open to other menu-driven systems.

## 'Top drawer' system an NCC sensation

IF any one product came close to causing a sensation at NCC, it was Grid's portable Compass computer.

The machine is about the size of a large coffee table book (11½in x 15in x 2in) and weighs 9½ pounds. It fits comfortably inside a briefcase or the top drawer of a desk.

Compass has a bubble memory, built-in modem, its own software, and an amazingly clear yellow-on-black graphics and character display. The screen is hinged to the middle of the box, and flips open to reveal a 57-key keyboard. There is also a telephone handset, connected by one of two modular jacks at the back of the unit, which allows voice communications. The other jack provides connection with the public telephone system for voice or data transmission.

The Compass machine has its own operating system and software. It is based on the 16-bit 8086 processor and eight bit 8087 microprocessor, with 256K of RAM and a further 256K of bubble memory.

Ellenby started the Grid Corporation two years ago in the US, and insists that although the idea of the Compass was his, the teamwork behind the system was far more important.

The market has been carefully evaluated by Ellenby, and those who predicted that the Compass would destroy Osborne's not-so-portable microcomputer were missing the point.

Priced at \$6,150, the Compass is hardly aimed at the micro home market. It is specifically aimed at



ELLENBY... His brainchild

the management market in the original sense of personal computing - a management tool which assists in decisions.

Grid conducted a careful survey of the Fortune 500 companies at which it is aiming its product. It discovered that managers held back from using computers because they could not access information when and where they needed it.

The Compass system uses a Unix-like file system, which can shrink or expand dynamically. All programs are menu-driven.

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## Blurring the lines between languages

DIVIDING lines between programming languages may become increasingly blurred in the future as more specialist compilers are produced to combine the best features of each.

The most common reason for these hybrid languages is that scientific languages such as Pascal are now needed as part of factory automation or engineering systems. But they do not have the features essential in a wholly or partially commercial environment.

Parallel Pascal is one of the most recent cross-bred languages to appear. It was developed by consultant David Rowland for Interactive Technology Incorporated of Oregon, and is marketed exclusively in the UK by Unit-C, a newly-formed systems house specialising in factory automation.

"We needed to have a language that was both flexible and fully capable of all the features of Cobol

and other commercial languages, but with extra features to control the hardware," explained Rowland.

Multi-tasking was one of the features required, which was impossible in a structured language such as Pascal, although Modula, developed by Niklaus Wirth, came close to the specification. Rowland took the concurrent language options from Modula and combined these with Pascal, further translating the code into PDP-11 assembly language to speed execution. Parallel Pascal is the result. He also intends to develop alternative code generators for running on other machines.

"Using Parallel Pascal, the user can write tasks to control different parts of the system as autonomous programs," said Rowland. "It also offers a circular buffer, so that the program can store characters if they are generated too fast for the screen."

MUCH has been written about software selling hardware. But a new product from UK systems firm CAP may do the reverse.

CAP's latest offering, Magus, provides a real time software environment to link DEC PDP-11 and VAX-11 minicomputers. Based on the Ministry of Defence software system design standard, Mascot, Magus effectively offers a cheaper alternative to non-stop systems from either Tandem or Computer Technology Ltd.

"Magus allows processing to be mirrored in software mode, rather than in the hardware, so that the user can implement systems requiring high reliability at the lowest price," explained Alan Moseley, project manager at CAP.

Depending on the application systems required, Magus costs about £7,000. If it is used to link two DEC PDP-11/44s, for example, it is possible to build a non-stop system for less than £80,000, Moseley says.

In addition to the non-stop capabilities, Magus offers an integrated set of utilities and development tools to aid programmer productivity, complete with standard diagnostic facilities for programs written in Coral, Fortran or "C", the language compiler used to write the Unix operating system. A "C" interface to Cubal is also to be provided.

"Ultimately I could see Magus running under Unix, but at the moment it sits on top of the RSX multiprocessor system," said Moseley. "Our objective was to remove development overheads inherent in real time, which cause slow response. Under Magus all operations are contained in one task, on the virtual machine principle."

CAP expects Magus to be used in applications such as large scale process monitoring and industrial plant control, high speed data acquisition systems and real time simulators.



by Maggie McLaren

## 'Piracy exposed' Pet show

THIS year's Computer Show exposed more than software packages that dealer had bargained for, being in the enforced wilderness of the products.

It was an example of "distance". And while the games market highlights potential risk to business software packages, many of which are sold without security protection.

Martin Maynard, managing director of Reading-based Audiogenic, was surprised to hear several games for the Commodore 64 including Amiga, Amok and Star Trek 20 included Apple's

Amok on display at the show.

Maynard's company has

Europe-wide distribution for the package. On request, he was told that Arfco had the games from an American contact called Moosey Leibeth, and that as far as he knew, the deal was off.

CP/M-86 is also available on the Series 3000, although there is not that much application software around for it, Flowerdew says.

Arfco withdrew the package from sale, but only after other dealers had bought it.

"There were also quite a few Commodore themes," explained Maynard. "Then there was Blitz, which is the BBC City Bomber sold in the UK by Lamberts, acting on behalf of a company called Vicsoft. Vicsoft approached Audiogenic for one of the programs in question at the time before the Pet Show, and had taken several away with him."

"He probably bought the software in the UK, then took it to Australia to copy, or perhaps even used the sampler from Martin Maynard," said Linbergen. "I couldn't possibly have bought it in the US because it would have been competitive."

Managing director of Adcom Kerr Borland, was in the US, unavailable for comment, said sales manager Madlynne Dill, who said he was aware that the program had been withdrawn.

"In the US we would definitely go to court, but as it happened in the UK and Australia we have to go through other people," said Linbergen.

He added: "We have had people sell our software before, but not so blatantly, least they bothered to change names of the program."

Audiogenic is also considering legal action against Arfco, but injunction has yet been taken.

## SOFTWARE BRIEF

### Boost for business graphics

RAPID growth of business graphics software in the UK is reflected in a spate of orders received by US-based Isoco Graphics' subsidiary, Isoco UK.

This month alone, orders have been placed by Lockheed, Standard Oil, Citibank, The Salk Institute for Biological Studies and Union Carbide, representing the US Department of Energy, for the DISPLA and TELL-A-Graf packages.

### Friendly Query

LEADING software house Altergo Software has launched an interactive Friendly Query System (FQS) to run under IBM's

## MICRO NEWS

### Future Tech to promote Micro Five in UK

DESKTOP business microcomputers from US manufacturer Micro Five have found a new promoter in Lichfield-based Future Technology.

Micro Five was left without a UK distributor when Apple took over Micromuse and associated company Data Efficiency stopped handling them.

Since business started on April 1, the three directors — John Krushner, John Nash and Nick Flowerdew — have signed up eight of the existing Micro Five dealers and are looking to expand this number to about 30. One likely source is existing MPSL dealers, Flowerdew says.

"Up till now they've been stuck with eight-bit machines," he says, "and are wanting 16-bits." Micro Five's Series 3000, the high end machine Future Technology will market, runs MPSL's BOS/5 on an Intel 8086 processor.

CP/M-86 is also available on the Series 3000, although there is not that much application software around for it, Flowerdew says.

Philips expects customers to start with single user systems, costing £16,000 and deliveries will

## Compatibility key to Philips' uprating of PMDS system

ELECTRONICS giant Philips is bringing multi-user capability to its microcomputer development system. An upgraded version, the PMDS II, uses the Motorola 68000 16-bit processor — second-sourced by Philips — and the Unix operating system to replace the proprietary processor and operating system used in the original 1979

machine. Since business started on April 1, the three directors — John Krushner, John Nash and Nick Flowerdew — have signed up eight of the existing Micro Five dealers and are looking to expand this number to about 30. One likely source is existing MPSL dealers, Flowerdew says.

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While Philips is moving upwards in capability, semiconductor house Intel has extended its development system range downwards. It has announced a "personal" development system, iPDS, to be available early next year.

begin in November. A maximum seven users can be supported. Memory starts at 256K of RAM, expandable to one megabyte, and a five or 21 Mbytes. A system to fit the average working team — three users and 21 Mbytes of hard disc — will cost £22,000.

Wheeler says Tektronix and Hewlett-Packard are the competition among independent suppliers of "universal" microprocessor development systems which support chips from a variety of semiconductor manufacturers. Tektronix has already gone to a Unix-based system for its multi-user applications, and Wheeler expects HP to go the same way.

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COMPUTER WEEKLY, June 17, 1982

by Robert Parry

## Battle to set standard for new micro-floppy discs

THE battle to set the standard for the coming generation of micro-floppy discs continues. While the Hungarian three-inch system marketed by London-based BATSNCI gains momentum in the UK, another contender is scheduled to appear here in the next few months.

Hitachi, which developed a three-inch Compact Floppy Disc in conjunction with Hitachi Maxell and Matsushita Electric, is to market the system through its new Computer Products division in the UK. Pricing will be "very aggressive" which is taken to mean that the unit will cost less than 5½-inch equivalents.

In the US six companies, headed by Shugart and Control Data, are attempting to set technical standards different from the Japanese systems available from Hitachi and from first-comer Sony. Sony unveiled its 3½-inch micro-floppy at last year's National Computer Conference in Chicago.

The pre-arranged standards by the US firms are seen by some as a move to relieve the Japanese grip on this new market. If so, there could be the danger of an anti-trust challenge. Disc standards in the past have been derived from the first successful products. IBM's for 8-inch floppies and Shugart's for 5½-inch drives, which were copied by other manufacturers.

The Sony design was boosted last month by a \$30 million deal with Hewlett-Packard to buy discs for its office automation products.

It is also starting to be built into Japanese microcomputers, including Sony's own as well as Sord's.

US disc drive manufacturer Tandon, which withdrew from the US alliance, is due to bring out a 3½-inch drive like Sony's this month.

## IBM Japan has own Personal

THE Japanese arm of IBM plans to launch its own personal computer rather than market the Personal Computer from the US parent. The US machine's inability to cope with Japanese users' demands for a machine capable of handling Japanese language, is cited as the reason for the launch.

Hardware and software for the micro is under development at IBM Japan's Fujisawa Labs. But it is likely to be assembled by another Japanese computer builder as the company says it does not have enough facilities for small machines.

## IN THE SPOTLIGHT: CLIVE SINCLAIR. UNDER THE MICROSCOPE: HIS NEW ZX SPECTRUM

Now — we interview Clive Sinclair, just as the lime his new computer takes him into the low-cost business computer market. And what about his new computer? We review the ZX Spectrum — in detail. We examine the new equipment from Commodore, graphics from the Atari home computer.

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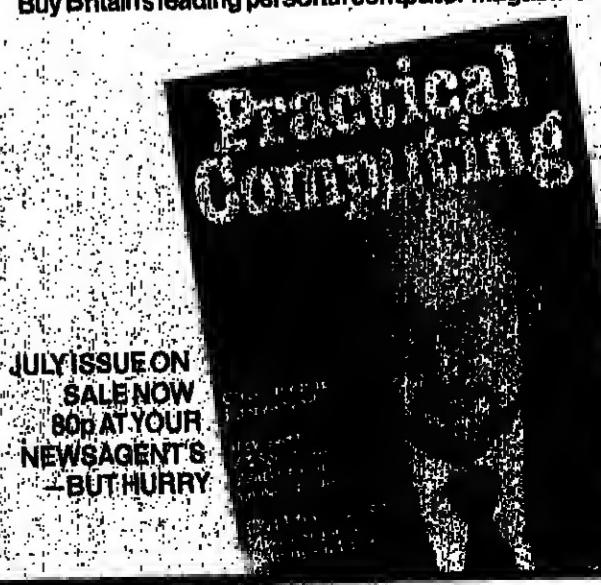
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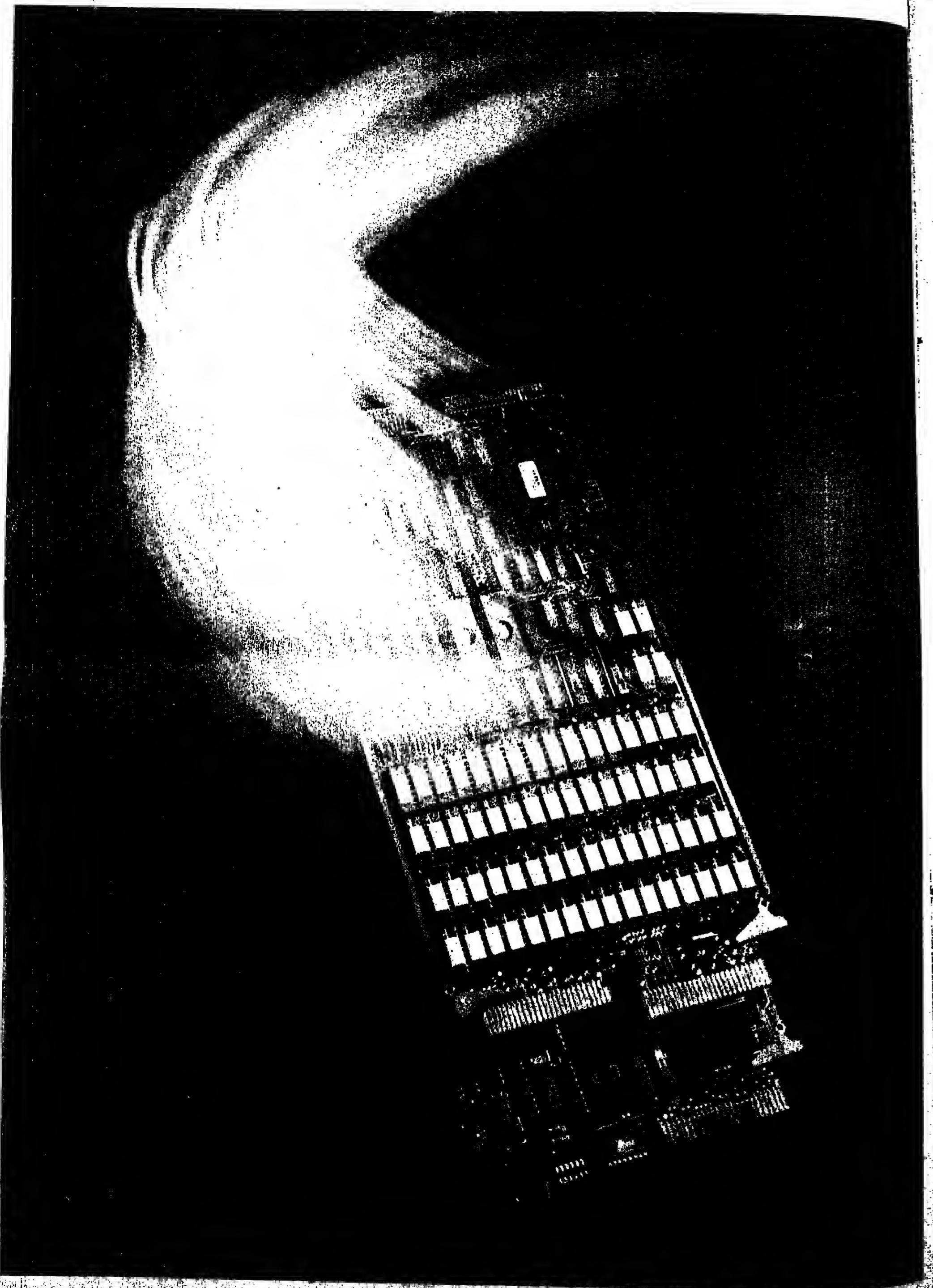
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*Dafydd Llewellyn*

**COMPANY NEWS**

# Multi-million boom for the Commodore bosses

THE New York Stock Market valued Commodore International at about \$450 million in recent trading. As owners of 27% of the stock, that makes chairman Irving Gould and executive vice-president Jack Tramiel each millionaire 60 times over — not bad going for men who started out with a typewriter assembly works 25 years ago.

Unlike the rest of the US semiconductor business, Commodore has been virtually doubling sales of its semiconductor devices each year since 1979, when it sold \$10 million, through to last year when total sales came to \$34 million.

Neil Goldman, an analyst at New York brokers Shearsoo American Express, forecasts that for 1982 Commodore will have total sales of \$60 million for its proprietary chips.

Much of the success of the company's semiconductor division, and as a consequence, of Commodore's microcomputer division, centres on the 6502, an 8-bit microprocessor. Sales of the 6502 have now reached an annual rate of 20 million units.

Honeywell and Rockwell International both manufacture the 6502 under licence, and Commodore supplies the microprocessor from its own plants to game manufacturers, Bally, Ohio Scientific, Hewlett-Packard, and, in a smart reversal of roles, to Texas Instruments as well.

This year Tramiel and Gould are hoping to repeat the 6502's success with a new 16-bit micro which they claim will be smaller and cheaper than any other 16-bit device. And it looks likely that Commodore is ready to do the same in the 32-bit market.

At a recent interview Tramiel spoke of every microcomputer company getting ready to enter the 32-bit market.

He did not exclude his own company, though the Commodore technique is not to lead in technology, but to push existing devices, wrapped in new packages, into new marketplaces.

Tramiel also spoke of a new hand-held micro, possibly incorporating a megabit of memory, within 18 to 24 months.

This would bring Commodore right back into the calculator-sized device marketplace, which it abandoned two years ago.

Although analysts like Goldman describe Commodore as the only true vertically integrated microcomputer company in the world, they overlook the potential role of new entrant DEC, which has a substantial in-house capacity



TRAMIEL . . . . "Every company getting ready to enter 32-bit market."

## Legal snags delay NMW listing until autumn

NANTWICH-BASED NMW, one of the first computer companies to announce its intention to go public on the Stock Exchange's Unlisted Securities Market last year, looks like being left behind in the rush.

With three other computer companies including Knight Programming and Woklog-based CPU soon to list, NMW is faced with legal and other obstacles which will delay its placing until the autumn, according to chairman Brian Bibby.

NMW was set up in 1970 by a group of stockbrokers connected with the old Northern Stock Exchange at Manchester. The original shareholders hold voting stocks in about the proportion of one voting share for every 7,000 shares now on issue.

A condition of getting a listing, laid down by the Stock Exchange, was that NMW should renounce all its shares.

Although NMW has never raised any subsequent money from shareholders, and has improved the value of the founders' £250 to about £14,000, the founding shareholders have held out for something in return for losing the exclusiveness of their votes.

The board of NMW has finally reached agreement with the founding shareholders by offering a free issue of one share for every eight voting shares currently held. But the price has been high. Transactions in NMW shares were halted for nearly two months.

NMW's bid to buy a microprocessor company to begin mass production of its own intelligent terminals has been abandoned.

The public listing of the stock will not take place until nearly a year later than originally planned.

by Kevin Callan

## Hitachi misses its targets

JAPAN'S No 2 manufacturer, IBM plus-compatible company Hitachi, has fallen short of profits and sales. It reported sales of \$9 billion, or profits of \$282 million for the year ended March 31. Profits were 8% and sales 16%. Both figures much smaller than those just released by Fujitsu and NEC.

The growth of sales up 16% is out of line with Hitachi's targets of 15% and 16.5%.

The slower than expected growth probably stems from Hitachi's continuing problems in depressed consumer and industrial goods sectors.

The company reported substantial rises in sales of computer microchips and video recorders.

Hitachi's aggressive drive in 64K RAMS which has led to obtaining a dominant share in the market, with consequent concern among rival US semiconductor companies.

So far Hitachi has avoided bonding to American prices and sales of the company's semiconductor products have risen 25%, in a year which has seen major US producers glad to be held on to previous year's volumes.

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## OP SPOT

### Cheshire firm hits on a scheme to cut 25% from maintenance costs

IF I were to tell you that you could have the same IBM engineering cover as you are getting now, with the same IBM engineers and genuine IBM spares, but for 25% less costs, you would either not believe me, or ask "Where do I sign?"

Over the last nine months, Cheshire-based Mainstay has attracted over 50 IBM users, mostly small systems division sites, away from direct IBM servicing to its own, and the engineers' time.

Thus the customer must decide whether to risk the failure of a particular machine against the cost saving involved in opting for T&M. As some IBM hardware is considerably more reliable than others, it may be possible to have full cover on devices likely to fail, and T&M on the more resilient kit.

The third choice open to the IBM user is to use a third party maintenance operation, which at Lloyd's, which covered the risk of having to pay out for engineers' time and the cost of spares – incidentally, IBM charges the full list price for parts and does not take the defective units back for refurbishment under any form of exchange agreement – considerable savings could be made.

Assuming that you want to stay with IBM's own maintenance, rather than going outside, and want to save money, but are not prepared to run the risk of going completely T&M, what course of action is open to you?

If a company were to take out an insurance policy, underwritten at Lloyd's, which covered the risk of having to pay out for engineers' time and the cost of spares – incidentally, IBM charges the full list price for parts and does not take the defective units back for refurbishment under any form of exchange agreement – considerable savings could be made.

Another problem with third party maintainers is that you are not always sure that the spares you are getting are the real thing. At least you know what you're getting when you use spares from the manufacturer itself, even if they do cost more.

How do they do it? And where's the catch?

To explain how the cost savings can be made requires some background knowledge of how IBM's maintenance works:

There are basically three courses of action open to IBM customers when it comes to maintenance contracts.

Firstly, normal maintenance.

For a price – and a pretty big one at that – IBM will supply what-

ever spares are required, and provide as many hours of engineers' time as are needed to resolve any problem.

The second alternative available from IBM is time and material cover. In this case, for a substantially reduced fee, the same spares and engineers are supplied, but the customer has to pay for the parts and the engineers' time.

Thus the customer must decide whether to risk the failure of a particular machine against the cost saving involved in opting for T&M. As some IBM hardware is considerably more reliable than others, it may be possible to have full cover on devices likely to fail, and T&M on the more resilient kit.

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Another benefit to the user is that preventative maintenance can be carried out at any time chosen, with no extra charge for out-of-hours working.

In addition, Mainstay's prices are fixed for 12 months from the date of agreement – any increase in IBM's prices is covered by the insurance, and the company also handles the bulk of the administration of maintenance, as engineering invoices are notoriously complicated.



Engineers testing the IBM 360/67.

Geoff Henderson, one of the men behind Mainstay, says: "The customer saves, we make a bit, and IBM takes a bit less than before."

"Most of our customers are the smaller sites at the moment. They tend to make quicker decisions and are more cost-conscious than large installations. Now we've got the numbers, we're going for the bigger customers."

Most cost-reduction exercises mean a proportionate increase in risk, but with the customer getting the same IBM cover and the same IBM spares, installed by the same IBM engineers, but for three-quarters of the price (or less – sites with more than three processors get special terms), I certainly can't see where any additional risk enters the equation.

My only concern is that I didn't have the idea first.

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## Service takes heat off computer room crisis

THE trouble with air conditioning in computer rooms is that the heat output of the original equipment is unlikely to remain unchanged as extra hardware is added. After a major upheaval, such as moving to a different vendor, it is likely that the original air conditioning unit will be unable to cope with the extra load.

Many machine rooms are equipped with extra, free-standing fans which stir up the air and provide extra help to the struggling fixed plant, but such measures are rarely effective.

Help is at hand, however, in the form of Maplin Mechanical Services.

Maplin has launched a hire-and-air-conditioning-unit service which costs between £4 and £5 a week. The portable units can be installed without having to alter the building, and provide cooling of between 5,600 and 14,000 Btu/hour.

(As a rough guide, 8,000 Btu/hour is sufficient to control the humidity and temperature of a 1,600 cubic foot room.)

The smaller units in the range are self-contained, and use a small flexible hose for the disposal of hot, humid air to the outside of the building. Topping up a water container and plugging into a nearby mains outlet satisfies all the requirements of the device.

The units are claimed to be quiet and unobtrusive in operation and as simple to operate as a domestic freezer. They may be bought outright for those who do not wish to rent.

One obvious application is for standby use in the event of failure of the main plant. Details from Maplin Mechanical Services, 1426 London Road, Leigh-on-Sea, Essex SS9 2UL. Tel: (0702) 79933.

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Principles of Infotecture - 5

**All techniques have good and bad side-effects**

THE fifth Principle of Infotecture states: "A single technique will inevitably affect several critical attributes of the system at once. Some of these effects will be planned and desirable. Some effects, however, will be unplanned and undesirable."

Side-effects are often disregarded through simple ignorance. This ignorance is sometimes encouraged by "idea salesmen". They do not want to "complicate" our evaluation of their particular technique by bringing in negative aspects of their ideas.

Gerald Weinberg once defined an "expert" as someone who could also tell us "at least three bad things about their favourite technology". I think you will find that this is a useful and simple test of the source of ideas.

It is our responsibility to explore systematically all critical attributes of design solutions.

It is not enough to expect technical specialists to do so of their own accord. My experience is that technical experts are often unsystematic in exploring the possible negative side-effects of the new and untried technologies which they are considering.

Management must take the initiative in setting a framework for systematic consideration of the dangers of new technology.

Here is a list of suggestions for approaching the problem from a management angle:

- Make sure that all critical

**HUMAN TOUCH****Controlling the accounts**

A LEDGER may be considered subsidiary to another ledger. Almost always sales and purchase ledgers are subsidiary to the general ledger. Every ledger, whether subsidiary or not, must be self-balancing in that over the ledger the debits must equal the credits. This objective is achieved by use of control accounts.

Every credit posted to a subsidiary ledger is also posted to that subsidiary ledger's control account in the general ledger. The same happens for debits. The control account in the general ledger stands in the place of all the accounts in the subsidiary ledger.

The control account is "within the trial balance" of the general ledger and ensures that all its debits equals all its credits.

There is also a control account in the subsidiary ledger. Credits posted to the subsidiary ledgers control account in the general ledger are posted as debits in the control account in the subsidiary ledger, and vice versa. The control account within the subsidiary ledger is within the subsidiary ledger's trial balance and ensures that over the subsidiary ledger as a whole the debits equal the credits.

In accounting machine systems the control account in the subsidiary ledger is usually referred to as the control card.

The principle of double entry is preserved by the use of two separate control accounts in the general and subsidiary ledgers. The debits to one are posted as credits to the other and vice versa.

Cliff Dillaway is an independent consultant specialising in accounting software, taxation and payroll.

**FOCUS****Coming to terms with some of the strange names in computing**

AT a time when computer companies are competing to offer fully integrated products, services and technology, little or no attention is being devoted to the integration of computer terminology.

Even the leading IT Year organisers would find it difficult to distinguish between such technical trade terms as teletex, teletext, and videotext.

While the computer industry was in the main limited to a select body of professionals, many of whom were fully qualified members of the British Computer Society or the Institute of Data Processing Management Association, all was well. Interfacing was more of a matter of being in the DP club or conference halls.

Only last month the managing director of Digital Equipment UK told a formal meeting of DP men that he would answer certain questions "offline". No one was in any doubt as to what was meant.

Similarly, the computer hobbyists are quite capable of understanding what microcomputing is all about. For them Flips, Flops, and Floppies, Apples and Pets are meaningful terms. Such names as Bats, Bugs, Sorceror, Supersoft and Quicksilver inspire much collective confidence.

I will invariably design a system for early evolutionary delivery in many small steps (about 50!).

I am a systems pathologist. This means that I find it professionally rewarding to examine the dead or very sick projects which are foisted upon the world by technologists and which are not well organised by their management.

Meanwhile, equal levels of confidence are bestowed on the traditional DP market by such alpha configurations as DEC, NCR, IBM, NCC and CSA. Just how IBM, and more recently Digital Equipment, can hope to break into the personal micro club world without a name change is no doubt a matter which occupying the respective sales management. Certainly, the new DEC Rainbow micro been named the DEC Bug, sales in all probability would have exceeded even those of the BBC Acorn.

Unfortunately, the technology jargon factor does not appear to have crossed the collective minds of my management.

Invariably, I find that behind the failure is at least one critical attribute that was never under proper control. In fact most of the above basic common-sense rules of caution in a complex environment, were broken.

Fools still rush in, where angels fear to tread... even with computers. Be an angel!

Alan Simpson

system attributes are well defined - this means in measurable terms.

● Make sure that all technological elements of the solution are evaluated against the complete list of your critical attributes.

● Do not hesitate to demand written and contract guarantees from commercial suppliers regard-

● I find it professionally rewarding to examine the dead or very sick projects which are foisted upon the world by technologists and which are not well organised by their management.

ing these critical attributes, as they will be in your planned environment. If they won't, you shouldn't!

● Insist on early paper evaluation techniques which evaluate the cumulative effect of all critical attributes. They will not give perfect answers, but they can give early warning signals.

● Insist on regular quality control techniques on all aspects of system design and specification. This is

Tom Gilb

A new national business equipment survey reveals that many

small and medium-sized companies are totally confused by the electronic office marketing jargon.

For the potential customer, integration is what the office manager expects of his team; the receptionist is expected to show integrity in forwarding all messages, the sales team integrity in their marketing approach and company management in dealing with salaries and promotion.

Transferring such terms to a collection of electronic office equipment often stretches the office manager's imagination and patience to breaking point, with the result that many meaningful offices of the future integration plans are broken off. According to the survey, over 60% of small organisations see it as a term denoting value.

The first entry in the IT Year Guide would be Basic. This term instantly recognises by the IT industry as a program language.

User management, measured, identify the term as a down-to-earth, no frills package, while an average high street micro user sees it as a term denoting value.

Most companies which could help stop the flow by developing their operations in the depressed areas have been reluctant to take the risk.

The present government is attempting to tackle the structural problems of the UK economy by concentrating its resources on strategic industries, including computing and microelectronics. It has recognised that any programme to achieve its aims must be implemented throughout the country. The South remains relatively unscathed by the burgeoning unemployment figures, although even the South has no cause for complacency.

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To take one example, a regional breakdown of the figures for offers of grants under the government's Microprocessor Applications Project, given in the Commons recently by Under Secretary of State for Industry John Butcher, shows that London and the South-east still get the lion's share of the money - more than one-third. Depressed areas like Northern Ireland and Wales share a paltry five per cent between them.

The government is wont to explain this unequal treatment by saying it can only provide assistance to companies which put forward workable projects. In practice companies already based in the South tend to get the boost, which only exacerbates the structural problems the country is facing.

There are, of course, many notable exceptions. Some

companies have carved out market niches for themselves in the North, as evidenced by the growing number of exhibitors at Computer Weekly's Compex North show, to be held next week in Manchester.

But such companies must feel increasingly worried by the deteriorating market conditions which sooner or later will have a knock-on effect on the demand for their products and services. It is not sufficient for the government to send travelling "awaresness" shows around the country, while dogmatically sticking to its rigid "market forces" ideology.

□ □ □

Last week Information Technology Minister Kenneth Baker called for more joint ventures with overseas companies so that they are able to compete internationally. Behind his rallying cry is the belief that British companies must look to export markets for their future prosperity.

It is a message that has been given before, but it deserves to be repeated. The computer industry moves too fast for any high technology company, however small, to rest on the security of what it thinks is a secure local market.

But companies in the North, many of which are suffering

as it is from huge staff lay-offs and a shortage of investment cash, may not be in the best position to mount effective export drives.

Governments usually do their thinking on a grand scale.

Indeed, they are expected to. But enterprise on a small scale, in the North as well as other parts of the country outside the Home Counties, will feature heavily in whether the UK economy gets going again.

Private enterprise is doing what it can to make the North more attractive. But the government must act, too, and swiftly, or the region will not emerge "leaner and fitter" but will starve to death.

□ □ □

NOT TO MENTION AT LAST FINDING A USE...

...FOR THAT WORD PROCESSOR I'VE BOUGHT!

...I'M THINKING OF BRINGING OUT A HOUSE JOURNAL...

J'L'L RAISE THE FIRM'S MORALE...

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**PEOPLE****'PR' and technical directors for ICL**

ICL has made two top management appointments. Mike Watson has been named technical director and Robin Kinnear director of corporate communication.

Watson, 35, joins the company from Honeywell, where he was technical director of Honeywell Europe SA, based in Brussels, immediately before joining ICL. He also held positions in the UK and the US for the company.

Kinnear will be responsible for

■ Chris Baac, Richard Atherton and Steven Akroyd have joined the sales staff at Oceanic's word and data processing division. Baac was previously with GEC, Atherton was formerly a freelance consultant and Akroyd joins from Pitchee.

■ Pat Endaeott has become national field engineering manager with Prime UK. Previously she held the same title in the digital systems division of Texas Instruments.

■ Philip Harvey has joined Arbat as a salesman specialising in banking.



After opening the Knowsley Commercial Training Centre at Hoyland, Merseyside, Environment Secretary Michael Heseltine looks at the equipment provided by ICL for practical experience training given to about 50 unemployed young people. The centre is jointly sponsored by Unilever and Knowsley Borough Council.

■ Christopher Nabavi has joined Transtel Communications as manager of technical operations. He was formerly with Digital Electronics (Krotron), where he was manager of the electronics division.

■ David Throup of Micro Consultants has been promoted from UK marketing support engineer for the Iris range to international marketing support engineer for the complete data acquisition range.

■ Ian McInnes has been appointed project manager, financial systems at BDC Cabinets. He was previously assistant computer manager with the company. McInnes was previously general manager with Active Electronics.

■ Richard Morgan has been appointed customer services analyst at LMR Computer Services. He was formerly with Foster Wheeler as systems engineer.

■ Terence Byrne becomes division head at ESI London and Ian McInnes has been appointed general manager of the company.

■ Jim Day, formerly manager of business planning and projects in ICL's logistics division, has joined Universal Computers, UCL, as systems manager.

■ Walter Farrell has been promoted to technical director of Walker Air Conditioning. He has been with the company since it started in 1974, and will be based in Glasgow. Tom Hanrahan has been promoted from sales engineer to branch manager of Walker's London office.

■ Keith Young has been appointed customer service engineer at Kennedy International. He joins the company after completing a four-year electronics engineering apprenticeship at Atomic Weapons and Research Establishment. Also joining as a customer service engineer is Andy Funnell, who was formerly field service supervisor with Computer Communications.

■ Dr Peck Tan and Yair Melamed have been appointed consultants at Budler Cox and Partners. Dr Tan was previously with Remex Holding in Hong Kong, where she was systems manager. Melamed will specialise in information and logistics management. He holds a degree in industrial and management engineering from the Israel Institute of Technology.

■ Peter Bromwich has left a career in technical publishing to become sales engineer at Rair. He was formerly advertising manager for Industrial Products magazine, and has also worked for IPC and Patey Doyle Publishing.

■ Mike Rudd has joined CMC Leasing as manpower development manager after 21 years with Burroughs, where he held senior posts in the US and the UK.

**DIARY****JUNE 18**

Communications - getting it all together. Sir George Jefferson, chairman of British Telecom, BCS Royal Society, London SW1. Details BCS external relations dept. Tel 0235 24112.

Commercial use of APL and achievements. UK APL User Group. Details G. Sutcliffe 01-788 7272 ext 2715.

**JUNE 20**

Visit to the Midland Railway Trust. BCS Nottingham Group. Details Ray Fowler on Nottingham 01451 514725.

**JUNE 23**

Pentel and Pet computer networks. BCS Sussex Microcomputer Group. Meeting Room, King and Queen, Marlborough Place, Brighton. Tel 0730 2401871.

**JUNE 27-JULY 2**

Computer-aided design of filter networks. Second IEE vacation school at University of Essex. Details IEE, 01-240 1871.

**JUN 28**

Local area networks. BCS WP&OA SE branch. United Reformation Church, Small Hall, Addiscombe Grove, Croydon. Details Sandy Hathaway 66-35925.

**And we'll service them in 4\***

At Digital we've always been proud of the fact that we sell more printer and video terminals than any of our competitors. With a range to cover most requirements.

But now whether you want 5, 10 or even just one terminal, not only will a Digital distributor be quite happy to oblige, he'll also give you a free quote and delivery within a day.

And because there are fully trained specialists and a demonstration centre on the premises, he'll also be able to give you well-informed advice as to which terminal is best suited to the specific job you have in mind.

But whichever terminal, or terminals, you choose, you'll benefit from our automatic 90-day Digital warranty and the option of our fast, low cost service. Our Field Service vans are capable of carrying out even major repairs.

So whatever your terminal requirements are,

we're certain of our Authorised Terminal Distributors will give you more than you might expect elsewhere.

\*National guaranteed response time for Digital Contract Customers in majority of UK and Ireland.

Digital Authorised Terminal Distributors  
Ahabus Electronics PLC (Comma Div) Brentwood (0277) 811131.

Bytex Ltd - Reading (0734) 61031.

MBS Rentals - Windsor (0753) 55211.

Rapid Recall Ltd - High Wycombe (0494) 26271.

Zylog Dynamics PLC - Bicester (08692) 3361.

Digital Equipment Co. Limited, Digital Park, Imperial Way, Reading, Berks RG2 0TR.

**digital**

We change the way the world thinks.

**Apple UK names head of new-look sales team**

A DIRECTOR of sales has been appointed at Apple UK to head the company's newly structured sales team.

Keith Hall, previously UK sales manager at Commodore Business Machines aims to increase sales by directing the sales force in providing more support for the Apple dealer network.

David King, formerly sales development manager for the medical and education markets has been given an extended role as

sales development manager. John Hill becomes field sales manager. He was previously field sales supervisor.

The company's optional accounts department has two new national account executives, Malcolm Farrar, former Cate sales manager and John Heppell who joins from Mars Ltd.

The company moved to larger premises last month and can be contacted at Eastgate Way, Hemel Hempstead, Herts.

**COMPUTASTARS - NORTHERN HEAT****Barclays women scoop DP Olympics honours**

THE data processing Olympics moved to Barnsley this week for the 1982 Northern Heat. What the weather lacked in enthusiasm was more than adequately compensated for by the quality of the competition.

The highlight of David Brown Gear Industries' day came when its Number One, Michael Peter Jenkins of Olivetti came second place in the putting.

United Biscuits took the team bonuses, with Olivetti and Rowntree Mackintosh tying for second.

Second-best women golfers were Digital and Rowntree Mackintosh, with Digital's Kay Glynn losing to Elizabeth Porter by one point.

The last event of the morning saw Barclays women's last shared victory, Rowntree Mackintosh tied with them in the jumps. Jill McNulty lived up to her team name (Bloody Minded Old Cronies) and robbed Barclays Number One, Elizabeth Porter, of winning every event outright, tying with her in the shot put.

Whereas the women's competition was dominated by one team and its Number One for the whole day, the men's contest could hardly have been more open. After eight events, only two points separated the top three teams, and fourth place was a meagre five points behind.

The day started well for Heywood & Partners 1, whose Bill Edwards beat Digital's Chris Peel into second place in the shot. Edwards' team mates backed up their champion's performance, pushing none other than Heywood 2 into the second team slot.

As mentioned previously, Elizabeth Porter of Barclays tied with Jill McNulty of BMOC for the lead in the women's shot. No one was

able to get close to Elizabeth in any other event. BMOC and Reckitt & Colman tied for second place with Heywood.

At the interval, only 19 points separated Barclays women from second placed Rowntree. But whatever was discussed during lunch obviously had the desired effect, as this lead was stretched to 60 points by the end of the day.

The team proving that consistency counts for more than the occasional victory was Rowntree Mackintosh 1, which had no won a single event and yet came first, tying for second place with Heywood was Barclays Bank.

So all three teams go through to the final.

Heywood & Partners 1 captain Chris Peel winning his heat of the 100m race.

Elizabet Porter won all eight events in the individual competition.

**COMPUTASTARS**

Sponsored by Computer Weekly

**MEN'S TEAM RESULTS**

Rank	Name	Points	Total
1	Rowntree Mac 1	25	203
2	Heywood & Partners 1	30	191
3	Barclays Bank	28	181
4	Compuware	26	174
5	Reckitt & Colman	26	165
6	Rowntree Mac 2	25	159
7	United Biscuits	23	157
8	BMOC	23	156
9	British Telecom	22	154
10	Rowntree Mac 3	22	153
11	British Rail	21	152
12	Rowntree Mac 4	20	151
13	British Mail Order	19	149
14	Digital 1 Leeds	19	148
15	Digital 2 Leeds	19	147
16	Scottish Widows	18	146
17	Heywood & Partners 2	18	145
18	British Bisc.	17	144
19	British Oliv.	17	143
20	David Brown Gear In.	17	142
21	NCC	16	141
22	Digital 3 Wars	16	140

The rugby relay always proves popular with the spectators, if not

Rank	Name	Points	Total
1	Bill Edwards (Heywood)	13	98
2	Trevor Reed (PMSL)	12	97
3	Mike Owen (Rowntree)	9	96
4	Chris Peel (Digital)	9	95
5	Neil McCrudden (Barclays)	9	94
6	Keith Jones (Record Redgeway)	6	84
7	Rob Hirsh (United Biscuits)	6	84
8	Michael Miles (Sheffield Industrial)	9	83
9	Neil McCrudden (Barclays)	9	82
10	Mike Hockney (Heywood)	9	81
11	Chris Peel (Digital)	9	80
12	Alastair Bowes (British Telecom)	9	79
13	Chris Peel (Digital)	9	78
14	Mike Hockney (Heywood)	9	77
15	Chris Peel (Digital)	9	76
16	Mike Hockney (Heywood)	9	75
17	Chris Peel (Digital)	9	74
18	Mike Hockney (Heywood)	9	73
19	Neil McCrudden (Provincial)	9	72
20	Peter Jenkins (Rowntree)	9	71
21	Michael Sellers (Olivetti)	9	70
22	Alan Ramsey (Digital)	9	69
23	Neil McCrudden (Provincial)	9	68

Neil McCrudden (left) crosses the line ahead of Paul Davies from Heywood & Partners 2 in the 100m.

Rank	Name	Points	Total
1	Barclays Bank	34	303
2	Rowntree Mac 1	42	233
3	British Mail Order	21	224
4	Reckitt & Colman	21	219
5	Heywood & Partners	20	216
6	PMSL	17	187
7	Royal Insurance	16	183

WOMEN'S INDIVIDUAL RESULTS

Rank	Name	Points	Total
1	Elizabeth Porter (Barclays)	14	117
2	Kathleen Gray (Reckitt & Colman)	14	84
3	Chris Peel (Digital)	14	83
4	Mike Owen (BMOC)	14	80
5	Elizabeth Porter (Bar		

**COMPEC NORTH PREVIEW - 1**

Close on 200 stands reflect industry's buoyancy in North as exhibition returns to Manchester for second year

# Compec opens shop window on the North

WHILE the heart of the UK computer industry may be pounding within a 50-mile radius of central London, there is plenty of activity in the outlying regions. So for the second year running Compec goes to Manchester.

Compec North, which will be held at the Belle Vue exhibition centre in Manchester from June 22 to 24, follows the successful formula of Compec, the UK's largest annual computer show held at Olympia in London.

Compec at Olympia gives a blanket coverage of all areas of interest to the computer industry, while Compec North is a regional show.

## COMPEC NORTH'82

BELLE VUE MANCHESTER  
JUNE 22-24 1982

This year, and again they will come from a diverse range of organisations.

The list in 1982 included representatives from the banking, finance, and insurance industries;

telecommunications, electronics and engineering; construction, metallurgy and chemicals; printing, research and large retail groups; national and local government establishments; police and the armed forces; and large manufacturing companies and the major nationalised industries.

To satisfy the varying backgrounds and needs of its visitors, Compec North will have a diverse

array of exhibitors.

The touchword of the Eighties is office automation, although some say that office automation is no more than distributed processing, the by-word of the Seventies, in a different guise.

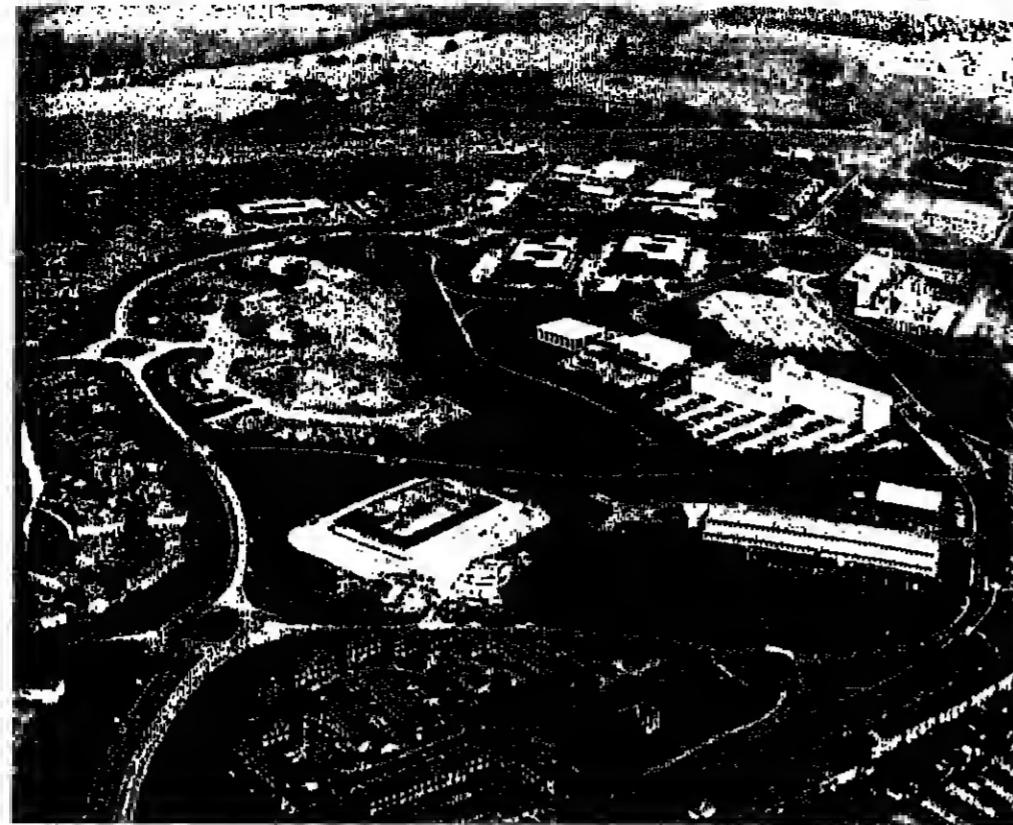
The very boundaries of computer technology are being lost. In the US last year, according to IBM vice-president and chief scientist Lewis Branscomb, 6.5 million microprocessors were fitted into new automobiles. And with a capacity to build 25,000 microprocessors a day, General Motors is able to claim that it is the largest volume producer in the world of computers in their broadest sense.

Some say that the era of the microcomputer had not really arrived – at least for the commercial as opposed to the home market – until industry giant IBM gave its stamp of approval by making its own entry. But in spite of growing sales in the US, IBM's Personal Computer has not yet been officially released to the European market.

Compec is very much a show for professionals, and not very much at home with the first-time buyer or the home computer user, whereas Compec North makes clear the fact that its doors are open to anyone who wants a computer.

The buoyancy of the computer industry in the North is demonstrated by the size of Compec North in only its second year. The number of stands, which last year reached 150, is close on 200 this year.

The importance with which international companies view the North is exemplified by the choice made last year by Japanese manufacturer Sharp of Compec North as the venue for the release of its new



Science park, like this one at Birchwood, Warrington, are attracting new, high technology industry to a depressed area.

See page 27.

found at Compec North, though they will be shown by the distributors rather than the manufacturers of the equipment.

Zygal Dynamics, of Bicester, Oxfordshire, is one of the five UK companies which have been appointed by DEC as an authorised distributor of its highly successful terminals. Zygal is now marketing the Robin, the upgrade board for the VT100 which turns the display terminal into a CP/M-based microcomputer.

But other major computer manufacturers such as Digital Equipment, ICL, Sperry Univac, NCR, and Data General have announced their personal computer offerings to the UK market. And most of these products will be

expected that these products will be sold in the UK through its terminal distributors.

Also from Zygal is the latest 80 character per second daisywheel printer from Japanese manufacturer Fujitsu, as well as the Diablo daisywheel, and matrix printers from DEC and General Electric. While developments continue on new printer technology such as laser and ink jet printing, the matrix printer, in which vertical arrays of dot elements move horizontally to produce characters, still dominates terminal printer technology.

Stealing a note out of IBM's book, ICL is calling its product ICL Personal Computer. ICL v3L Turn to page 24

Rair will be in Manchester to show its wares to the local market. By this year it carries an additional feather in its cap with its selection by ICL as the provider of ICL's own personal computer. The deal with Rair was one of the early collaborative ventures that ICL's new managing director Robb Wootton initiated during his first year at the helm of the UK's leading, but troubled, computer manufacturer.

In May DEC made its worldwide release of the remaining elements of its programme for the personal computer market, and it

is expected that these products will be sold in the UK through its terminal distributors.

The Rair 330 has an Intel 8085 microprocessor which runs under CP/M or the multi-user MIP/M operating system. ICL's version will include a 5½-inch hard disc, 0.5 Mbytes of floppy disc, a printer and a display unit for about £6,000. The Rair 330 supports CIS Cobol and Basic from Micro Focus.

Another CP/M micro on show will be the Multivision business system from ADDS (UK). A basic system includes 64 Kbytes of memory, one screen and 7 Mbytes of disc storage. It can be expanded up to four screens, 10 Mbytes of disc, and 256 Kbytes of memory.

To complement the usual accounting software, the Multivision system can also run word processing and a database management package.

NCC's choice of Manchester as its base is not surprising considering that it can claim to be the home of computing in the UK. The world's first commercial computer was manufactured by a local company, Ferranti.

The machine, Ferranti Mark 1 Star, was the result of development work which began at Manchester University.

Ferranti programmable terminal systems, the PT1 range, are alternatives to the ICL 7502 and IBM 3270 cluster terminal systems. In addition Ferranti has a range of floppy and cartridge discs, as well as terminal systems for interactive working and file handling which it will roll out at Compec North.

With the country as a whole in a economic recession, the North has had more than its fair share of suffering. But there are still opportunities for enterprising companies or individuals, and when the economy begins to shake itself out of the doldrums, the North is expected to be as strong a market for the computer industry as the South-east.

According to figures compiled last year by the National Computer Index, there are as many mainframes (228) and nearly as many small business computers (149) in Manchester as there are in the banking district of London. But it had only 222 minicomputers compared to 3,280 in the London area.

David Fairbairn, director of the NCC, has estimated that when the recession ends there will be a shortage of some 40,000 analysts and programmers, of which up to 12,000 will be in the North.

A company typical of those which have made their businesses in the North a success is Terminal Display Systems of Blackburn, Lancashire, a distributor of terminals and computer peripherals for a number of American companies.

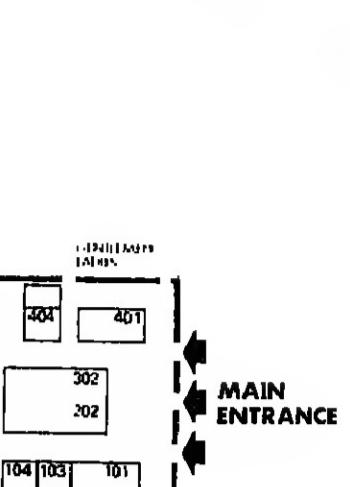
TDS established itself in Blackburn in 1974 through a direct financial link with the traditional textile industry, and it played upon that link to develop monitor

**COMPEC NORTH PREVIEW - 2**

# COMPEC NORTH'82

BELLE VUE MANCHESTER  
JUNE 22-24 1982

EMERGENCY EXIT

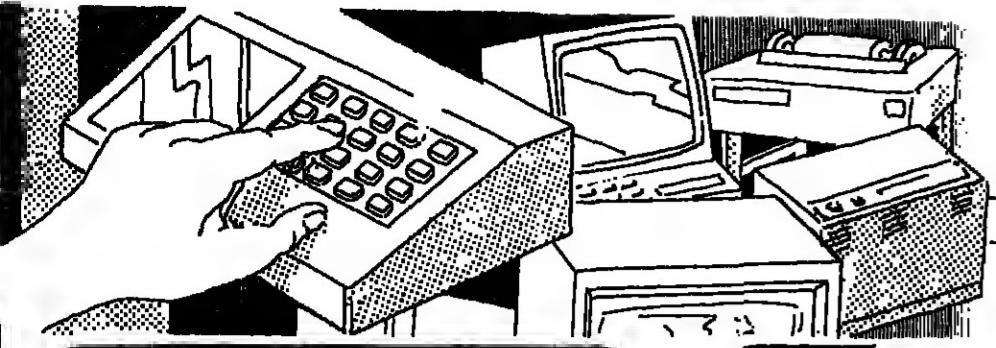


MAIN ENTRANCE

Stand number

Abacus Computer Marketing (North)	104	Intec Data Systems Ltd	528
ABCS (UK) Ltd	325	Interlink Electronics Ltd	414
Adels Sales	445	Kardon Electronics Ltd	142
Amperex	446	Kensit International Inc	615
Anderson Jacobson Ltd	447	Kodak Ltd	600
Ansco Industrial Equipment Ltd	448	Koplin Ltd	243/32
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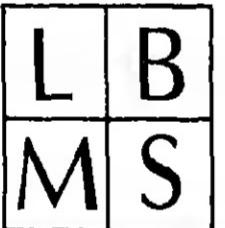
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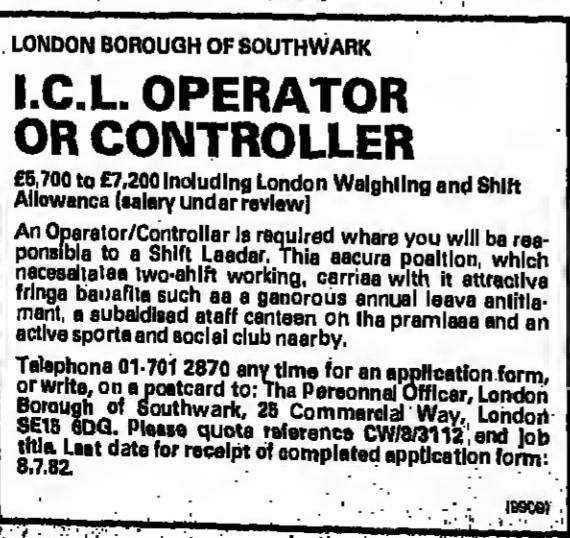
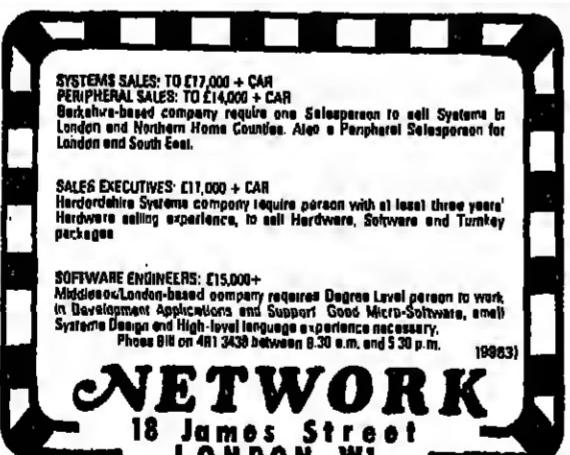
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Computer Sciences Company (UK) is a well established British company and since its foundation in 1969, has undertaken many major projects. Recent and current projects include strategic defence command and control systems for both the Royal Navy and the Royal Air Force and a major computer/communications system for another large government department. Recent company re-organisation has placed increased emphasis on marketing the corporate services and capabilities and, therefore, CSC (UK) urgently seek the very best d.p. professionals to work on current projects and to provide a multi-discipline resource to meet imminent new projects. Main areas of interest are in the following categories.

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By far the fastest growth sector of high technology industry is telecommunications. Tremendous strides are already being taken in Information Technology, but their full impact on tomorrow's integrated office systems will only be fully realised through the developments being made at STC in New Southgate.

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System X takes us a quantum leap ahead in technology to the confluence of microprocessor and telecommunication technology. We now require additional Software Engineers to be involved in these state-of-the-art developments which will dramatically increase the effectiveness of the UK's information processing and communications systems.

The Software Department of Switching Main Exchange Product

# STC

New Southgate  
The communications development centre

Division is responsible for STC's software involvement in System X, with a number of dedicated project teams working on (1) Sub-system design, implementation and integration, and (2) System integration and development.

We now wish to strengthen these teams and would like to talk to Software Engineers with experience in communications, defence or process control systems, aircraft simulation, signalling or any other real time application. Whatever your background, you must demonstrate the ability to liaise effectively on major multi-lateral projects and to present your work persuasively.

For high calibre professionals with a degree or its equivalent and the potential to lead a small project team, we offer very attractive salaries, comprehensive benefits and exceptional career prospects.

If you have the talent to help give STC and Britain the lead in telecommunications, write giving brief details to: Colin Hamilton, Recruitment Department, Standard Telephones & Cables plc, Oakleigh Road South, New Southgate, London N11 1HB.

For the opportunity to hear about YOUR kind of job throughout the U.K. telephone:

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This is a genuine management position which will appeal to experienced professionals wishing to enhance their management skills in a secure and expanding company.

Due to increased involvement in European activities the Computer Services Manager requires an assistant who will share the day-to-day management duties with him and who will deputise in his absence.

### Expanding Installation

A new, purpose built, two storey computer centre is under construction at the current location. Opening in early 1983, this will house the company's IBM System/34 and the 4331 Group 2 machine, which will be replaced by a model 4341 machine at the end of 1983. The operating environment is DOS/VSE with ICCF/VSAM/COBOL. The installation will progress towards the use of database and DL/1.

### Candidates

Candidates will be mature in outlook. Probably in the age range 25-30 years. Relevant background in a commercial installation with

supervisory skills will be required. Ideally candidates will have a degree level education. Mature candidates with appropriate experience are welcome to apply. Candidates will be required to visit the company's European computer centre from time-to-time for short durations.

### The Company

Honda (UK) Limited is well known as an importer and supplier of prestige motor cars and motor cycles. It is also a market leader of a range of power products.

The management policy encourages ambition, fresh ideas, harmony in work and the reward of research and endeavour.

### Benefits

Honda (UK) Limited offers a basic salary of £10,000 plus a twice yearly performance bonus, non-contributory pension plus free life insurance, staff discount purchase scheme, subsidised canteen and car parking facilities.

Write or telephone (02403) 28383 during office hours.

Evenings or weekends, telephone Tim Bridges on The Lee (024 020) 502 or Terry Horvey on Gr. Missenden (02406) 4705.

(02403)

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### S.W. MIDLANDS DESIGNER/ENGINEERS ENEG

A highly successful manufacturing company is seeking experienced Designers and Engineers to work in the development of microprocessor control systems for a diverse range of industrial applications. These are excellent opportunities for persons with a degree or equivalent, real-time experience using a high level language and at least 3 years' working experience in a related field. A good negotiable salary, enhanced by company bonus amongst other benefits is available and where necessary relocation will be paid.

C3941

### ESSEX ANALYST/PROGRAMMERS To £10,500

Our client, an Essex based Manufacturing Company currently developing microsystems on Honeywell equipment is seeking several experienced Analyst/Programmers to enhance its Data Processing Group. 3/4 years' COBOL programming is required, preferably with On-Line experience and a minimum of 6 months' Honeywell LS4 exposure. Excellent salaries commensurate with experience and the normal benefits associated with a large company are offered to the successful applicants.

C3978

### C. LONDON PROGRAMMER £10,000 + Bonus

This internationally renowned company have recently installed an IBM System 38. They are now looking for an experienced RPG II or III Programmer, who has worked in an IBM GSD environment. The department is small and the successful candidate will be responsible to the Data Processing Manager. Occasional international travel will be involved and a generous salary (with annual bonus) is offered.

C3974

### WEST LONDON SYSTEMS ANALYST £11-£13,000

A Medical Supply Company in West London require a French or German speaking Systems Analyst. The ideal candidate will have a financial or manufacturing background in an IBM GSD environment. He/she will have 3-4 years' Analyst experience, and the confidence to deal professionally with users. If you have the above qualities, and would like to make a very worthwhile career move, then contact us for further details of this excellent opportunity.

C3949

### CITY ANALYST/PROGRAMMERS £10,000

A leading City-based Insurance company need to expand their support team. A wide variety of applications are involved and the opportunity for user contact through implementation is a feature of these positions. Candidates with a good grounding in COBOL or PL/I are required and a knowledge of CICS/DLI useful but not essential. Excellent opportunities for career progression combined with a benefits package commensurate with a major company.

R3621

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**COMPEC NORTH RECRUITMENT**

# 'North-west has remained at the forefront of technological change'

William Kindon reports on a region that has built on its industrial heritage

In 1948 a stored memory computer ran for the first time in the world at Manchester University, heralding a whole new industry.

Further pioneering research then took place here, progressing from first generation computers incorporating valves, through second generation transistors to the latest third and fourth generation computers incorporating large and small-scale integrated circuits.

This belies the image of North-west England as a region looking backwards to the Industrial Revolution. On the contrary, the region has built on its industrial heritage and its ability to adapt to remain at the forefront of technological change.

In 1978, the latest year for which accurate figures are available, 6,600 people were employed in the production of computers and computer peripherals in the area covered by the North-west Industrial Development Association (NORWIDA), i.e. the counties of Cheshire, Cumbria, Greater Manchester, Lancashire, Merseyside and the High Peak district of Derbyshire, while the electrical engineering sector as a whole employed almost 98,000 people. Many are employed by the large companies of Ferranti, GEC, Mullard, Plessey and ICL, each of which has a substantial presence in the region.

Other companies include old-established firms such as Salford Electrical Instruments and newcomers ranging from the Marconi Space and Defence Systems plant at Newton in the Wirral producing computer-controlled missiles, to a myriad of small companies located throughout the region.

In addition, there are now

several schemes to make it easier for new and small companies to obtain venture capital for innovative or high technology projects.

Anglo-American Venture Management, based in Manchester and linked with the British Technology Group has been particularly active in the area, having enabled Postroo Computers, of St

Helens to expand from a start-up in 1979.

Companies in North-west England are also eligible for assistance under the Microprocessor Applications Project and Microelectronics Industry Support Programme, the Product and Process Development Scheme and the Software Products Scheme, each of which will be unaffected by changes in the assisted areas which take effect in August.

Already, since its inception in 1978, 411 offers of grants for feasibility and

development projects under the MAP have been made to North-west companies, the highest number to any region outside the South-east, revealing their readiness to adapt and take advantage of new technology.

Perhaps of greater importance, however, is the outstanding concentration of support resources for high technology industries in North-west England. The University of Manchester Institute of Science and Technology and the Manchester Business School - now offer co-operation with industry over a wide field of training and in research testing and consultancy.

These institutions also make a significant contribu-

tion to the quality of the region's workforce. Together they produce a combined qualified output of about 6,000 annually in science, engineering and technology.

Another feature of North-west England's back-up facilities for high technology industries has been the setting up of a number of science parks, the UK's first commercial science park having been established by Warrington Development Corporation at Birchwood.

Science parks can now be found at Upton in the Wirral and at Salford, close to the university, while others are planned for Manchester and Warrington.

Naturally, there are exceptions, the closed-down plants in Winsford being an example, although Winsford plant has been occupied by UK Peripherals.

But the progress of electronics industry in North-west England is bright, and it enhances the growth of information technology.

This is further complemented by proximity to Manchester International Airport which currently handles five million passengers a year and 21½ million worth of freight each day, making it the country's principal regional airport.

In spite of its willingness to adapt, North-west England has not been immune from the effects of the recession. In the area covered by NORWIDA, unemploy-

ment in April stood at 455,501 or 15% of working population compared with 12.6% for UK as a whole.

And in the first two months of 1982 the North-west experienced 22,811 redundancies, although this figure is significantly down on the figure for the same period last year when there were 35,431 redundancies, suggesting perhaps the turning of the corner.

Yet while employment manufacturing has declined a trend which has existed over recent years, the number of sectors and related to the high technology industries, continues to expand. To add microelectronics to telecommunication, pharmaceuticals, aerospace, the nuclear power industry and gas equipment, particularly in relation to Morecambe Bay Gas Field.

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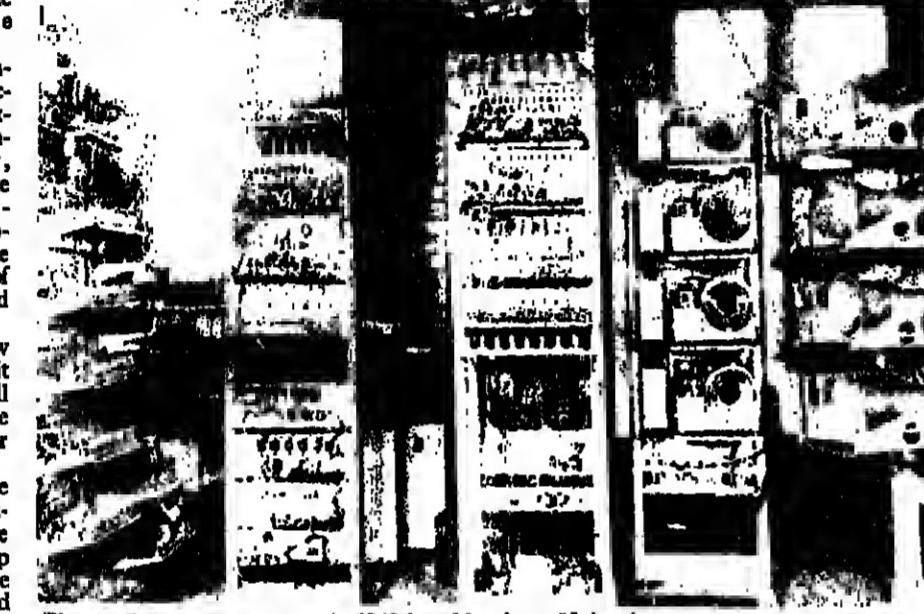
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First stored memory computer ran in 1948 from Manchester University

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1 Senior Operator  
1 Operator

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Our Client operates an ICL 2848 and an HE 29 supporting a network of 7600 terminals under DME and GEO 11 + running a 24 hour system. This now requires the above additional staff.

Operators should have a minimum 18 months relevant experience and the Senior Operator, a minimum of 3 years experience including ICL 2848.

The Company is pleasantly situated in Cumbria and is within easy reach of the Lake District. Relocation assistance may be available where necessary.

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### MANCHESTER

Senior Programmer

Salary up to £9,000 + benefits

A leading computer bureau, now converting to IBM 3033/3032 require a programmer with a minimum of 3 years relevant IBM programming experience. Candidates will be required to demonstrate experience in:

COBOL, ASSEMBLER, JCL, MVS, TSO, SPF, VSAM.

The Candidate appointed will be expected to play a key role in this development phase and for the right person, there would be an opportunity to move into Systems Analysis in due course.

The Company offers an excellent benefits package including profit sharing, loan facilities and house-purchase scheme at preferential rates.

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Systems Analysts Salary £6,500+

We are currently handling a number of vacancies for a variety of clients throughout the North of England.

Candidates with circa 2 years' Systems Analysts experience from a programming background and preferably with On-line end-of-Database experience from a Mainframe environment, would be of particular interest for Financial and Manufacturing development projects.

Relocation packages are available and benefits could include subsidised mortgages, interest free loans, Bupa, etc. etc.

Ref: CW4682

### LIVERPOOL

IBM 4341 Operators £6,800-£7,000 including shift premium

This Client is seeking experienced operators for their NEW IBM 4341.

A minimum of 1 year's experience on large IBM systems (over 1 megabyte) is essential, preferably gained on IBM 4300 series, under DOS/VSE.

Located in Liverpool, those are permanent pensionable jobs for man or woman in the largest computer installation in the area, with generous relocation expenses.

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**COMPETITION NORTH RECRUITMENT**

Over £200 million has been invested in the computer industry in Scotland in two years . . . Chris Youett reports

In the past two years over £200 million has been invested in the computer industry in Scotland. This represents capital equipment, systems, buildings and therefore jobs.

The Scottish Development Agency (SDA) has estimated this investment alone accounts for over 6,000 new jobs and, while many manual jobs can be filled locally, there is still a need for DP professionals not only in the computer industry but also in manufacturing and commerce to bring in the benefits of technology.

Historically, the prosperity of Scotland was based on coal, shipbuilding, distilling and weaving. The first two have declined considerably, causing what social commentators call "structural unemployment".

Although the oil industry has created some jobs, there is a largely unpublicised growth in computers and electronics over the past 20 years.

Honeywell, which has just announced a £1.3 million expansion of its research and development side at Newhouse in Lanarkshire, has been producing DP equipment North of the Border for over 30 years.

There are now over 200 firms employing more than 38,000 people in electronics alone in Scotland, with over 20% in white collar grades. Scotland has the heaviest concentration of PCB manufacturers and subcontractors in Western Europe.

Among the household names in the DP industry which have operations there are IBM, ICL, Burroughs, Hewlett-Packard, Honeywell, Ferranti, MFE, Nippon Electric (NEC), DEC, National Semiconductor and Motorola.

Motorola has a plant at East Kilbride which it claims beats the rest of Motorola's factories in the productivity league.

Most employers are situated in the Central Lowlands, where the

region has a more university places per head of population than most European countries. One adult in eight is receiving some form of further education or training, according to SDA figures.

New chairs in microelectronics have been established at several universities while six more Honours courses and three Masters courses in computer science and related subjects have been introduced.

Further job opportunities can be expected from developments made at Heriot-Watt University's research park and the science park set up by Glasgow and Strathclyde Universities, the SDA and Glasgow District Council.

Of course, you may be fed up with working for a salary and decide to go out on your own. There are a number of financial assistance schemes available,

including the microelectronics industry support programme (Misip), the software products scheme, the microprocessor application project (Mup), the product and process development

scheme, the research and development requirements boards,

regional development grants, selective financial assistance, in-plant training awards, rate-free sites in the Clydesdale Enterprise Zone and the European Investment Bank Loans.

The European Investment Bank provides fixed interest medium-

term loans to firms in Scotland investing in ventures which provide for additional, or safeguard existing, jobs. The loans are for up to 50% of fixed asset cost.

In 1980, in-plant training assistance was introduced to provide up to 80% of the costs of retraining

application fully completed.

With a budget of over £100 million a year, the SDA also operates a new ventures unit which sets up to help get businesses off the ground and with a special bias towards new technology.

Scotland also has good communications links, with direct flights to most major cities in the UK and Europe, a motorway network and high speed trains from Euston to Glasgow and Kings Cross to Edinburgh. When the APT has been debugged, this will cut at least 30 minutes off the journey time.

Of course, you can always stick with spending 80% of your time maintaining systems that are documented badly and rarely seeing an application fully completed.

Over 15,000 acres of land have been allocated for industrial use in development areas with sizes ranging from half an acre upwards. The SDA also provides resources here, with up to 36 million square feet of floor space in over 700 factories at 200 locations. These can be rented or sold.

Research and development boards provide aid to develop commercial products and processes aimed at harnessing new technology. There is a similar scheme for developing industrial robots.

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The software products scheme is available for firms investing in Scotland's assisted areas and cover buildings, plant and equipment.

Selective Financial Assistance provides for grants for major investment projects in manufacturing industry involving over £500,000 and are usually worth about 10% of project costs.

The software products scheme is to provide aid to software houses, bureaux or consultancies towards the cost of developing new products or packages and of marketing the products in the first year.

Research and development boards provide aid to develop commercial products and processes aimed at harnessing new technology. There is a similar scheme for developing industrial robots.

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involved in modernisation programmes or job-creating investment.

Regional development grants are available for firms investing in Scotland's assisted areas and cover buildings, plant and equipment.

involved in modernisation programmes or job-creating investment.



# Nigerian Computer Professionals

The Shell Petroleum Development Company of Nigeria Limited invites applications from Nigerian Nationals in computing with a suitable technical background such as geology, petroleum engineering or general engineering. You will work in a progressive environment offering a number of professional advantages.

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The Head of Recruitment (PERL/7),  
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PMB 2448, Lagos

To reach him not later than 23rd July 1982.

Applications from Nigerians resident in Europe may be addressed to:

Shell International Petroleum Company Limited,  
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Initial interviews for such applicants may be conducted in London.

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The position would be suitable for an experienced person who would welcome the opportunity to participate in all aspects of the section's operation and will have particular responsibility for maintaining and developing the newly installed systems. The person concerned will have previous cobol programming and systems analysis experience and a knowledge of ICL's OMAC package would be particularly advantageous.

The post offers an attractive starting salary, annual bonus, 25 days annual leave and other benefits associated with a large organisation.

Applications should be made in writing to:

Personnel Officer,  
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Braun AG is a highly successful European name in the electrical/personal care and household products market. Certainly in the UK you will be aware of our shaving and healthcare range.

We are set in the charming ancient town of Kronberg; enjoying the dual benefits of being surrounded by picturesquely rolling hills and having easy access to the cities of Frankfurt and Wiesbaden.

Current systems are based on our 4341 and 370/148 mainframes with a substantial CICS network, and are organised around database techniques. Our technical support team are obviously heavily involved in the development of the operating system and surrounding real time and database software. They are a front-line troubleshooting unit, essential in a time when more advanced techniques are being used in developing new and more comprehensive systems.

We require two professionals, each with a strong IBM Assembler background. Preferably this will include two of the following:

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First we'll teach you the German language. Then we'll add to that CICS or DL/1 training, whichever is necessary.

We'll provide: Relocation expenses; an English speaking, forward thinking and professional working environment; technical involvement in-depth and breadth; a new life style.

In the first instance contact our Advising Consultant in the UK - David J. Scarlett on 01-935 0671 or (evenings and weekends) 01-540 2500.

Team Leader, Sales & Marketing Department

**Specialist Computer Recruitment Ltd**

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BELGIUM Avenue Louise 327, B-1050 Brussels 010 322 840 7161/71  
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**Principal Consultant/Designer £ Negotiable**  
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Our client is embarking on the development of one of the largest multiple node networks of computer communications systems in Europe. Being a large, successful manufacturing company they have the facilities and credibility to handle a project of this size. Early study and planning phases are initiated but the main design and implementation teams will be newly recruited.

Usual successful company benefits including relocation assistance where appropriate.  
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**Programmers to £9,000**

**Principal Consultant/Designer** The candidate for this position will probably be a national figure. You will have considerable experience and knowledge of communications and networking at a state-of-the-art level and be capable of representing the company at international meetings.  
**Senior Team Leaders/Consultants** will have several years systems software implementation experience, typically at operating systems level on minis and micros. They are expected to have a good appreciation of hardware architecture. Experience of communications systems would be advantageous.  
**Senior Programmers & Programmers** will have two or more years experience of systems software implementation or technical applications development on minis or micros. Essentially they will be bright people who will be attracted by the scope and challenge offered by a project of this magnitude.

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(0372)

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SALES TRAINING, MARKETING & RECRUITMENT

(0582)

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Software Engineers and Senior Software Engineers are needed for research in the application of the latest computing and communication technologies in the office environment involving the higher level network and terminal protocols and all aspects of human interaction. Candidates must be educated to degree level, preferably Computer Science or related area, and able to demonstrate a sound knowledge of a number of the following subjects:

Structural High-level Languages  
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As well as an excellent record of technical achievement candidates must possess market awareness, understanding of the user requirement and an ability to communicate effectively. Applicants for the senior posts would be expected to have experience in analysis, specifications, design or project management.

Apply to: G. D. Pritchard, Administration Manager, GEC Hirst Research Centre, East Lane, Wembley, Middlesex HA9 7PP. Tel. No. 01-904 1282 Ext. 380, quoting ref. P/119.

(0992)

Commercial Computer Systems

## FIELD SALES MANAGER £27,000 + car

To qualify you will be 26 yrs to 40ys with at least three years proven experience in a similar position with a recognised computer organisation.

Alternatively if you are selling hardware/systems, possibly as a large/major accounts manager or a senior sales executive and would like an opportunity to move into management we may be prepared to create a manager designate position.

The importance of this position is reflected in the remuneration package of around £27K, split according to ability, experience and background and will certainly include an attractive five figure basic salary. A car and first class benefits are also included.

For further information in absolute confidence telephone:  
Harry Clark on 031-228 8419 (reverse the charges) or write enclosing career details.

Please quote ref: 136/74.

(0468)

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## MANAGING DIRECTOR

BDS, a leading supplier of computer peripherals specialising in printer systems, have a vacancy for a Managing Director of Corporate Operations to accelerate growth within the U.K. and Western Europe.

The candidate must be able to demonstrate a successful marketing background with total responsibility for full financial control.

Excellent salary and usual fringe benefits will apply.

Please write with c.v. to:

Personnel Manager  
BDS COMPUTER (UK) LTD.  
125 Highgate Street  
Reedding, RG1 5EN

to arrive by June 24

(0842)

## SALES PROFESSIONALS - £35K

BASIC £9K-£12.5K  
TARGET EARNINGS UP TO £35K  
HIGH GUARANTEE, CAR, ETC., ETC.

Our client, a major manufacturer, is currently seeking salespeople in the following categories:

**NEW BUSINESS SALES.** Good education, a good record in selling business equipment, and a sound knowledge of commercial applications are required.

**COMPETITIVE SALES.** You must already be a Mini- or Mainframe salesperson with a first-class track record and an in-depth knowledge of competition.

**STRATEGIC ACCOUNT SALES.** As above but preferably with the additional experience of selling to major accounts.

Please telephone Camberley (0276) 32889 (office hours) or Fernborough (0252) 516978, evenings and weekends.

COMPUTER CONSUMER ADVISE

**CCAB**

(0903)

## COMPUTER AUDITOR

PO (3-7) £10,011-£11,064 Incl.

We are seeking to appoint either an experienced systems analyst/programmer with an appreciation of the role of Internal Audit in a large local authority, or a qualified accountant with at least three years relevant experience in the audit of computer systems etc. or operations.

Croydon's computer development programme is being conducted around a Honeywell Level 48 (paralleling under GCOS 4JS3) together with a number of mini-computers.

The Authority has recently installed a financial information package (GL+1) and this will be significantly developed over the next few years. Other major financial and management systems are also planned (OLD) for example with the creation of a terminal network.

The post is located within an Internal Audit Section of 15. The postholder will be expected to be highly self-motivated and to make a positive contribution to the development of the computer Audit function in Croydon.

CROYDON

For an informal discussion, contact Lynne Yerday on 01-888 4433 Ext. 2140. Applications in writing to: Director of Finance, Municipal Offices, Fall Road, Croydon, Surrey CR9 1BO.

(0860)

## DUBAI-United Arab Emirates Computer Sales - £22,000+ STERLING

**THE CLIENT**  
\* Newly appointed UAE distributor for major name "Turnkey systems".

\* Local company—in-house engineering and software support.

**THE JOB**  
\* Selling "Turnkey systems" to international business community.

\* Dynamic growth area—career advancement prospects.

**THE CANDIDATE**  
\* Successful computer sales record; overseas experience useful.

\* Ambitious, enthusiastic.

\* Likely age: 25/30 yrs.

Excellent commission structure with tax-free earnings accommodation and car provided.

Forward detailed career history and recent photograph to Mike Peniston (no. 741) (calls received without permission).

Mike Peniston & Associates  
11 Newgate Place, Middlebrough, Cleveland TS1 1DR

(0642)

## Training will fail without discipline

ing and concentration in the classroom.

There is no more depressing sight for an instructor than a gang of blearily-eyed zombies who are concentrating more on the anguish of withdrawal symptoms than the lessons of the day. It is not particularly motivating for the more abstemious in the class, either.

I have also found an obsession on the part of instructors to work participants "until they drop". There is always the inevitable project that demands several 12-hour days and perhaps the necessity to work right through until the early hours of the morning to get the job completed.

I have never been sure what the intention actually is. Perhaps a test of character, the ability to survive under stress, the simulation of real business environment?

More likely it is an indication that too much is being crammed into the course or the instructor has insufficient perception of how much people actually learn when they are worn out.

Subject material should, in my opinion, relate to the duration of the normal working day and the average ability of the non-student mind to accept and absorb information. I know of one highly enlightened instructor who deliberately plans his courses to cater for periods of formal exercise and relaxation. I am told by one of his students that he has never learned so much on a course or enjoyed himself so much as with this particular trainer.

This should not be allowed under any circumstances. Training is such an infrequent and expensive process that once it has been put into effect it must have precedence over all operational activity. The waste of investment on such individuals and the related disruption of other students must be avoided.

A well organised salesperson should be able to make arrangements with his other clients and prospects to be absent for a week or so.

Most interruptions at sales courses are due to salespeople informing both clients and colleagues at large that they are unfortunately obliged to attend a training course but can always be contacted by telephone and will call back during a convenient refreshment break.

This brings to mind the question of venue. Try to avoid mounting any kind of significant training course at your own premises. In an hotel it is relatively easy to issue an instruction that there should be no interruptions and that any messages, if you allow them at all, should be held until an appropriate time. In the office all manner of people could be lurking around to waylay students as soon as they emerge from the classroom. Many courses I have attended have ended in evenings which decline into an alcohol marathon. This may do a lot for relaxation and social relationships, but it does very little for learning.

Alan Williams

## PUZZLE ANSWER

ONE of the six numbers will certainly be obtained with the first throw, thus leaving only five numbers. The probability of getting one of these five is 5/6, i.e. the average number of throws required in this case is 6. Similarly, the probability of getting the remaining four numbers is 4/5, requiring an average of 6/4 throws. Continuing this reasoning, we find that the average number of throws required to obtain all six numbers is the sum of the individual averages: 6/6 + 5/5 + 4/4 + 3/3 + 2/2 + 1/1 = 147/10 = 14.7.

**H. R. Associates Limited**

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